## COMMONWEALTH OF KENTUCKY

 BEFORE THE PUBLIC SERVICE COMMISSIONRECEIVED
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In the Matter of:
PUBLIC SERVICE COMMISSION

APPLICATION OF KENTUCKY POWER )
COMPANY FOR APPROVAL OF ITS 2011 )
ENVIRONMENTAL COMPLIANCE PLAN, ) FOR APPROVAL OF ITS AMENDED )
ENVIRONMENTAL COST RECOVERY )
SURCHARGE TARIFF, AND FOR THE )
GRANT OF A CERTIFICATE OF PUBLIC )
CONVENIENCE AND NECESSITY FOR THE ) CONSTRUCTION AND ACQUISITION OF ) RELATED FACILITIES

## ATTORNEY GENERAL'S PRE-FILED TESTIMONY

Comes now the intervenor, the Attorney General of the Commonwealth of
Kentucky, by and through his Office of Rate Intervention, and files the following
testimony in the above-styled matter.


## Certificate of Service and Filing

Counsel certifies that an original and ten photocopies of the foregoing were served and filed by hand delivery to Jeff Derouen, Executive Director, Public Service Commission, 211 Sower Boulevard, Frankfort, Kentucky 40601; counsel further states that true and accurate copies of the foregoing were mailed via First Class U.S. Mail, postage pre-paid, to:

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## COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

APPLICATION OF KENTUCKY POWER ) COMPANY FOR APPROVAL OF ITS 2011 ) ENVIRONMENTAL COMPLIANCE PLAN, ) FOR APPROVAL OF ITS AMENDED ENVIRONMENTAL COST RECOVERY ) SURCHARGE TARIFF, AND FOR THE GRANT OF A CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY FOR THE ) CONSTRUCTION AND ACQUISITION OF RELATED FACILITIES

CASE NO. 2011-00401
)
) ) ) ) )

# PRE-FILED DIRECT TESTIMONY OF <br> DR. J. RANDALL WOOLRIDGE <br> ON BEHALF OF THE OFFICE OF THE ATTORNEY GENERAL 

March 12, 2012

# Kentucky Power Company Case No. 2011-00401 Direct Testimony of Dr. J. Randall Woolridge 

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## I. IDENTIFICATION OF WITNESS AND PURPOSE OF TESTIMONY

Q. PLEASE STATE YOUR FULL NAME, ADDRESS, AND OCCUPATION.
A. My name is J. Randall Woolridge, and my business address is 120 Haymaker Circle, State College, PA 16801. I am a Professor of Finance and the Goldman, Sachs \& Co. and Frank P. Smeal Endowed University Fellow in Business Administration at the University Park Campus of the Pennsylvania State University. I am also the Director of the Smeal College Trading Room and President of the Nittany Lion Fund, LLC. A summary of my educational background, research, and related business experience is provided in Appendix A.
Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?
A. I have been asked by the Kentucky Office of Attorney General ("OAG") to provide an opinion as to the overall fair rate of return or cost of capital for the Kentucky Power Company ("KPC" or "Company") for its environmental cost recovery ("ECR") investment. The Company has requested to earn a return on equity of $10.5 \%$.
Q. HOW IS YOUR TESTIMONY ORGANIZED?
A. First I review my cost of capital recommendation for KPC. Second, I provide an assessment of capital costs in today's capital markets. Third, I discuss the
selection of a proxy group of electric utility companies for estimating the cost of capital for KPC. Fourth, I present my recommendations for the Company's capital structure and debt cost rate. Fifth, I discuss the concept of the cost of equity capital, and then estimate the equity cost rate for KPC. Finally, I review alternative financing proposals for the Company's ECR investment.

## Q. PLEASE DISCUSS THE COMPANY'S PROPOSED ROE FOR ECR.

A. The Company plans to add $\$ 955$ million in environmental compliance projects in the coming years. KPC Witness Ms. Munsey has proposed to earn an overall pre-tax rate of return of $10.69 \%$ on this investment. This figure is based on the settlement in Case No. 2010-00318, which was dated September 7, 2010. This overall rate of return uses the capital structure and capital cost rates as of April 30, 2010, which was used in Case No. 2010-00318. The settled upon ROE in that case was $10.5 \%$. Ms. Munsey provides no additional support for the overall rate of return or ROE in his testimony.
Q. HOW DO THE CAPITAL COST INDICATORS COMPARE TODAY TO THOSE EMPLOYED IN CASE 2010-00318?
A. In Exhibit JRW-2, I provide the yields on ten-year Treasury bonds and thirtyyear, BBB-rated utility bonds for the six month periods - April 2010 to September, 2010, and September 2011 to February 2012. Current interest rates and capital costs are below those at the time of Case No 2010-00318. Panel A of Exhibit JRW-2 shows the yields on ten-year Treasury bonds. The
average ten-year Treasury yields for these two periods are $3.29 \%$ and $1.99 \%$, respectively. These yields suggest a decline in capital costs. Panel B of Exhibit JRW-2 shows the yields on thirty-year public utility bonds for the same six month periods. The average yields for these periods are $5.87 \%$ and $4.88 \%$, respectively. These yields also indicate a decline in utility capital costs, albeit not as large as the change indicated by the Treasury data.
Q. PLEASE REVIEW YOUR RECOMMENDATIONS REGARDING THE APPROPRIATE RATE OF RETURN FOR KPC.
A. I have used the Company's proposed capital structure and short-term and long-term debt cost rates. I applied the Discounted Cash Flow Model ("DCF") and the Capital Asset Pricing Model ("CAPM") to a proxy group of publicly-held electric utility companies ("Electric Proxy Group"). My analysis indicates that an equity cost rate of $8.60 \%$ is appropriate for the Electric Proxy Group. For KPC, I have added 40 basis points to this figure to reflect the Company's lower bond rating and common equity ratio. As such, I am employing an equity cost rate of $9.0 \%$ for KPC. Using my capital structure and debt and equity cost rates, I recommend an overall pre-tax rate of return of $7.37 \%$ for KPC.

## II. CAPITAL COSTS IN TODAY'S MARKETS

Q. PLEASE DISCUSS CAPITAL COSTS IN U.S. MARKETS.
A. Long-term capital cost rates for U.S. corporations are a function of the required returns on risk-free securities plus a risk premium. The risk-free rate of interest is the yield on long-term U.S Treasury yields. The yields on tenyear U.S. Treasury bonds from 1953 to the present are provided on page 1 of Exhibit JRW-3. These yields peaked in the early 1980s and have generally declined since that time. In the summer of 2003, these yields hit a 60 -year low at $3.33 \%$. They subsequently increased and fluctuated between the $4.0 \%$ and $5.0 \%$ levels over the next four years in response to ebbs and flows in the economy. Ten-year Treasury yields began to decline in mid-2007 at the beginning of the financial crisis. In 2008 Treasury yields declined to below $3.0 \%$ as a result of the expansion of the mortgage and subprime market credit crisis, the turmoil in the financial sector, the government bailout of financial institutions, the monetary stimulus provided by the Federal Reserve, and the economic recession. From 2008 until 2011, these rates fluctuated between $2.5 \%$ and $3.5 \%$. Over the past six months, the yields on ten-year Treasuries have declined from $2.5 \%$ to just below $2.0 \%$ as economic uncertainties have persisted.

Panel B on page 1 of Exhibit JRW-3 shows the differences in yields between ten-year Treasuries and Moody's Baa rated bonds since the year 2000. This differential primarily reflects the additional risk required by bond investors for the risk associated with investing in corporate bonds. The difference also reflects, to some degree, yield curve changes over time. The Baa rating is the lowest of the investment grade bond ratings for corporate
bonds. The yield differential hovered in the $2.0 \%$ to $3.0 \%$ area until 2005, declined to $1.5 \%$ until late 2007, and then increased significantly in response to the financial crisis. This differential peaked at $6.0 \%$ at the height of the financial crisis in early 2009 , due to tightening in credit markets, which increased corporate bond yields and the "flight to quality", which decreased treasury yields. The differential subsequently declined and has been in the $2.5 \%$ to $3.0 \%$ range over the past three years.

As previously noted, the risk premium is the return premium required by investors to purchase riskier securities. The risk premium required by investors to buy corporate bonds is observable based on yield differentials in the markets. The equity risk premium is the return premium required to purchase stocks as opposed to bonds. The equity risk premium is not readily observable in the markets (as are bond risk premiums) since expected stock market returns are not readily observable. As a result, equity risk premiums must be estimated using market data. There are alternative methodologies to estimating the equity risk premium, and the alternative approaches and equity risk premium results are subject to much debate. One way to estimate the equity risk premium is to compare the mean returns on bonds and stocks over long historical periods. Measured in this manner, the equity risk premium has been in the $5 \%$ to $7 \%$ range. However, studies by leading academics indicate the forward-looking equity risk premium is actually in the $4.0 \%$ to $5.0 \%$ range. These lower equity risk premium results are in line with the findings of
equity risk premium surveys of CFOs, academics, analysts, companies, and financial forecasters.
Q. PLEASE DESCRIBE HOW THE FINANCIAL CRISIS HAS IMPACTED THE CAPITAL COSTS OF UTILITIES.
A. The yields on United States Treasury Bonds have declined to levels not seen since the 1950s. This reflects the slow economy, the "flight to quality" in the credit markets, and the continued monetary stimulus provided by the Federal Reserve Board. The credit market for utility debt experienced higher rates during the financial crisis. However, the long-term credit market for utilities' bonds has improved significantly and now utility bond yields are well below their pre-financial crisis levels. Panel A of page 2 of Exhibit JRW-3 provides the yields on 30 -year, $\mathrm{A}, \mathrm{BBB}+$, and BBB rated public utility bonds. These yields peaked in November 2008 and declined by about 200 to 300 basis points ("BPs") through the summer of 2010. During the last half of 2010, these yields increased about 50 to 75 BPs. For example, the yields on "A" rated utility bonds peaked at over $7.50 \%$ in November of 2008, declined to $5.0 \%$ in mid- 2010 , and then increased to $5.75 \%$ by early 2011. However, over the past year, these yields have declined significantly. The current yield on long-term, A-rated utility bonds is $4.14 \%$.

Panel B of page 2 of Exhibit JRW-3 provides the yield spreads on long-term $\mathrm{A}, \mathrm{BBB}+$, and BBB rated public utility bonds relative to long-term Treasury bonds. These yield spreads increased dramatically in 2008 during the
peak of the financial crisis and then decreased to pre-crisis levels. For example, the yield spread between 30 -year, 'A' rated utility bonds and 30 Year Treasury bonds increased from $1.5 \%$ to $3.5 \%$ in November of 2008. This yield spread deceased to below $1.5 \%$ as of the summer of 2009 , and subsequently declined to $1.0 \%$ in 2011. However, the market uncertainties associated primarily with the European debt crisis in mid-2011 resulted in an increase in the spread between utility bond yields and Treasuries in the last half of 2011. These spreads have declined in the last month, and the spread between 30-year 'A' rated utility bonds and 30-Year Treasury bonds is again at $1.0 \%$.

In sum, while the economy continues to face significant problems, the actions of the government and Federal Reserve had a large effect on the credit markets. The capital costs for utilities, as measured by the yields on 30-year utility bonds, have declined to below pre-financial crisis levels.

## Q. PLEASE DISCUSS THE RECENT VOLATILITY OF THE MARKETS

 AND THE IMPLICATIONS FOR EQUITY COST RATES.A. Over the past six months there have been ups and downs in the volatility of the markets. Market volatility increased significantly in early August of 2011 in association with issues associated with the European debt crisis. These changes are reflected by the VIX.
Q. PLEASE DISCUSS THE VIX AND ITS RECENT MOVEMENTS.
A. The VIX is the stock ticker symbol for the Chicago Board Options Exchange Market Volatility Index. The VIX, which is quoted as a percentage, is a measure of the implied volatility of S\&P 500 index options for the next 30 day period. Higher levels of the VIX imply that investors expect larger market upward or downward movements in the next 30 days.

Panel A of page 3 of Exhibit JRW-3 shows the historic levels of the VIX since 1990. The VIX reached an all-time high of 60 in association with the financial crisis in 2008. The VIX also spiked to 42 in the third quarter of 2011. To highlight recent VIX movement, Panel B of page 3 of Exhibit JRW3 shows the VIX over the past year. The VIX hovered in the 20 range until late July of 2011. But then uncertainties related primarily to the impact of the European debt situation on global financial markets and economies had an abnormally large impact on day-to-day stock market movements. As a result, the short-term volatility of the stock market increased significantly. However, as these uncertainties have declined and the stock market has recovered, the VIX has declined significantly. At its current level of 17, the VIX is below its historic norm of 20.
Q. HOW HAVE UTILITY STOCKS PERFORMED DURING THE RECENT PERIOD OF HIGH MARKET VOLATILITY.
A. Utility stocks have performed quite well during this period of uncertainty. Page 4 of Exhibit JRW-3 graphs the performance of the Dow Jones Utility Index versus the S\&P 500 over the past year. When the S\&P 500 declined by over $10 \%$ in early August of 2011, utility stocks declined by much less. As the S\&P 500 recovered in the fourth quarter of 2011, utility stocks continued to increase in value as well. In the first six weeks of trading in 2012, the S\&P 500 has performed better than the stocks of utilities. However, this would be expected since utility stocks have low risk relative to the overall stock market. Just as utility stocks did not decline as much as the overall market in the third quarter market decline, they have not increased in value as the overall market in the recovery of the stock market over the past several months.
Q. OVERALL, WHAT DOES YOUR REVIEW OF THE CAPITAL MARKET CONDITIONS INDICATE ABOUT THE EQUITY COST RATE FOR UTILITIES TODAY.
A. The market data suggests that capital costs for utilities are at relatively low levels. The rates on 30 -year utility bonds are at a historically low level. As shown on page 2 of Exhibit JRW-3, the yield on long-term ' $A$ ' rated utility bonds is only $4.14 \%$. In addition, stock market volatility, as indicated by the VIX, is back to below market norms after the spike in VIX levels last August. Finally, utility stocks have proven to be steady performers over the past year relative to the overall market. As such, equity cost rates for utilities would
appear to be at relative low levels. As demonstrated later in my testimony, this observation is supported by the DCF and CAPM data for electric utilities.
Q. PLEASE DESCRIBE YOUR APPROACH TO DEVELOPING A FAIR RATE OF RETURN RECOMMENDATION FOR KPC.
A. To develop a fair rate of return recommendation for $\mathrm{KPC}, \mathrm{I}$ evaluated the return requirements of investors on the common stock of a proxy group of publicly-held electric utility companies ("Electric Proxy Group").

## Q. PLEASE DESCRIBE YOUR PROXY GROUP OF COMPANIES.

A. My Electric Proxy Group consists of thirty-two electric utility companies. The selection criteria include the following:

1. Listed as Electric Utility by Value Line Investment Survey and listed as a Electric Utility or Combination Electric \& Gas company and AUS Utilities Report;
2. At least $50 \%$ of revenues from regulated electric operations as reported by AUS Utilities Report;
3. An investment grade corporate credit rating as reported by S\&P and a investment grade bond rating as reported by $A U S$ Utilities Report;
4. Has paid a cash dividend for three years, without a dividend cut;
5. Not involved in an acquisition of another utility, and/or is the target of an
acquisition, in the past six months; and
6. Analysts' long-term EPS growth rate forecasts available from Yahoo, Reuters, and/or Zack's.

The Electric Proxy Group includes thirty-two companies. Summary financial statistics for the proxy group are listed on page 1 of Exhibit JRW-4. ${ }^{1}$ The median operating revenues and net plant for the Electric Proxy Group are $\$ 4,491.0 \mathrm{M}$ and $\$ 9,774.2 \mathrm{M}$, respectively. The group receives $77 \%$ of revenues from regulated electric operations, has an A-/BBB+ bond rating from Standard \& Poor's, a current common equity ratio of $46.0 \%$, and an earned return on common equity of $10.4 \%$.

## IV. CAPITAL STRUCTURE RATIOS AND DEBT COST RATES

Q. WHAT CAPITAL STRUCTURE AND DEBT COST RATE ARE PROPOSED BY KPC FOR THE ECR INVESTMENT?
A. KPC Witness Ms. Munsey has proposed to use the capital structure and debt cost rates that were approved in Case No. 2010-00318. This capital structure includes $0 \%$ short-term debt, $4.12 \%$ accounts receivable financing, $51.94 \%$ long-term debt, and $43.94 \%$ common equity. The associated senior capital

[^0]cost rates are $0.83 \%$ for short-term debt, $1.22 \%$ for accounts receivable financing, and $6.48 \%$ for long-term debt (see Exhibit JRW-5).
Q. WHAT CAPITAL STRUCTURE AND DEBT COST RATE ARE YOU EMPLOYING FOR KPC?
A. I will employ the Company's proposed capital structure and senior capital cost rates.
V. THE COST OF COMMON EQUITY CAPITAL
A. OVERVIEW
Q. WHY MUST AN OVERALL COST OF CAPITAL OR FAIR RATE OF RETURN BE ESTABLISHED FOR A PUBLIC UTILITY?
A. In a competitive industry, the return on a firm's common equity capital is determined through the competitive market for its goods and services. Due to the capital requirements needed to provide utility services and to the economic benefit to society from avoiding duplication of these services, some public utilities are monopolies. It is not appropriate to permit monopoly utilities to set their own prices because of the lack of competition and the essential nature of the services. Thus, regulation seeks to establish prices that are fair to consumers and, at the same time, are sufficient to meet the operating and
capital costs of the utility (i.e., provide an adequate return on capital to attract investors).

## Q. PLEASE PROVIDE AN OVERVIEW OF THE COST OF CAPITAL IN

 THE CONTEXT OF THE THEORY OF THE FIRM.A. The total cost of operating a business includes the cost of capital. The cost of common equity capital is the expected return on a firm's common stock that the marginal investor would deem sufficient to compensate for risk and the time value of money. In equilibrium, the expected and required rates of return on a company's common stock are equal.

Normative economic models of the firm, developed under very restrictive assumptions, provide insight into the relationship between firm performance or profitability, capital costs, and the value of the firm. Under the economist's ideal model of perfect competition where entry and exit is costless, products are undifferentiated, and there are increasing marginal costs of production, firms produce up to the point where price equals marginal cost. Over time, a long-run equilibrium is established where price equals average cost, including the firm's capital costs. In equilibrium, total revenues equal total costs, and because capital costs represent investors' required return on the firm's capital, actual returns equal required returns, and the market value and the book value of the firm's securities must be equal.

In the real world, firms can achieve competitive advantage due to product market imperfections. Most notably, companies can gain competitive
advantage through product differentiation (adding real or perceived value to products) and by achieving economies of scale (decreasing marginal costs of production). Competitive advantage allows firms to price products above average cost and thereby earn accounting profits greater than those required to cover capital costs. When these profits are in excess of that required by investors, or when a firm earns a return on equity in excess of its cost of equity, investors respond by valuing the firm's equity in excess of its book value.

James M. McTaggart, founder of the international management consulting firm Marakon Associates, described this essential relationship between the return on equity, the cost of equity, and the market-to-book ratio in the following manner: ${ }^{2}$

Fundamentally, the value of a company is determined by the cash flow it generates over time for its owners, and the minimum acceptable rate of return required by capital investors. This "cost of equity capital" is used to discount the expected equity cash flow, converting it to a present value. The cash flow is, in turn, produced by the interaction of a company's return on equity and the annual rate of equity growth. High return on equity (ROE) companies in low-growth markets, such as Kellogg, are prodigious generators of cash flow, while low ROE companies in high-growth markets, such as Texas Instruments, barely generate enough cash flow to finance growth.

A company's ROE over time, relative to its cost of equity, also determines whether it is worth more or less than its book value. If its ROE is consistently greater than the cost of equity capital (the investor's minimum acceptable return), the business is economically

[^1]profitable and its market value will exceed book value. If, however, the business earns an ROE consistently less than its cost of equity, it is economically unprofitable and its market value will be less than book value.

As such, the relationship between a firm's return on equity, cost of equity, and market-to-book ratio is relatively straightforward. A firm that earns a return on equity above its cost of equity will see its common stock sell at a price above its book value. Conversely, a firm that earns a return on equity below its cost of equity will see its common stock sell at a price below its book value.
Q. PLEASE PROVIDE ADDITIONAL INSIGHTS INTO THE RELATIONSHIP BETWEEN RETURN ON EQUITY AND MARKET-TO-BOOK RATIOS.
A. This relationship is discussed in a classic Harvard Business School case study entitled "A Note on Value Drivers." On page 2 of that case study, the author describes the relationship very succinctly: ${ }^{3}$

For a given industry, more profitable firms - those able to generate higher returns per dollar of equity - should have higher market-to-book ratios. Conversely, firms which are unable to generate returns in excess of their cost of equity should sell for less than book value.

| Profitability | Value |
| :--- | :--- |
| If ROE $>K$ | then Market/Book $>1$ |
| If ROE $=K$ | then Market/Book $=1$ |
| If ROE $<K$ | then Market/Book $<1$ |

[^2]To assess the relationship by industry, as suggested above, I performed a regression study between estimated return on equity ("ROE") and market-to-book ratios using natural gas distribution, electric utility and water utility companies. I used all companies in these three industries that are covered by Value Line and have estimated ROE and market-to-book ratio data. The results are presented in Panels A-C of Exhibit JRW-6. The average R -squares for the electric, gas, and water companies are $0.65,0.60$, and 0.92 , respectively. ${ }^{4}$ This demonstrates the strong positive relationship between ROEs and market-to-book ratios for public utilities.
Q. WHAT ECONOMIC FACTORS HAVE AFFECTED THE COST OF EQUITY CAPITAL FOR PUBLIC UTILITIES?
A. Exhibit JRW-7 provides indicators of public utility equity cost rates over the past decade. Page 1 shows the yields on long-term ' $A$ ' rated public utility bonds. These yields peaked in the early 2000 s at over $8.0 \%$, declined to about $5.0 \%$ in 2005 , and rose to $6.0 \%$ in 2006 and 2007. They stayed in that $6.0 \%$ range until the third quarter of 2008 when they spiked to almost $7.5 \%$ during the financial crisis. They have since retreated and are now below $5.0 \%$.

Page 2 of Exhibit JRW-7 provides the dividend yields for the proxy group. The dividend yields for the Electric Proxy Group generally declined over the decade until 2007. They increased in 2008 and 2009 in response to

[^3]the financial crisis, but declined in the last two years and stood at $4.75 \%$ as of 2011.

Average earned returns on common equity and market-to-book ratios for the group are on page 3 of Exhibit JRW-7. The average earned returns on common equity for the Electric Proxy Group have been in the $9.0 \%-12.0 \%$ range over the past decade, and ended 2011 at $10.0 \%$. The average market-tobook ratio for the group has been in the 1.20 X to 1.80 X during the decade. The average bottomed out at 1.20 X in 2009 , but has since increased to 1.40 X as of 2011.
Q. WHAT FACTORS DETERMINE INVESTORS' EXPECTED OR REQUIRED RATE OF RETURN ON EQUITY?
A. The expected or required rate of return on common stock is a function of market-wide as well as company-specific factors. The most important market factor is the time value of money as indicated by the level of interest rates in the economy. Common stock investor requirements generally increase and decrease with like changes in interest rates. The perceived risk of a firm is the predominant factor that influences investor return requirements on a company-specific basis. A firm's investment risk is often separated into business and financial risk. Business risk encompasses all factors that affect a firm's operating revenues and expenses. Financial risk results from incurring fixed obligations in the form of debt in financing its assets.
Q. HOW DOES THE INVESTMENT RISK OF UTILITIES COMPARE WITH THAT OF OTHER INDUSTRIES?
A. Due to the essential nature of their service as well as their regulated status, public utilities are exposed to a lesser degree of business risk than other, nonregulated businesses. The relatively low level of business risk allows public utilities to meet much of their capital requirements through borrowing in the financial markets, thereby incurring greater than average financial risk. Nonetheless, the overall investment risk of public utilities is below most other industries.

Exhibit JRW-8 provides an assessment of investment risk for 100 industries as measured by beta, which according to modern capital market theory, is the only relevant measure of investment risk. These betas come from the Value Line Investment Survey and are compiled annually by Aswath Damodoran of New York University. ${ }^{5}$ The study shows that the investment risk of utilities is very low. The average beta for electric, water, and gas utility companies are $0.73,0.66$, and 0.66 , respectively. These are well below the Value Line average of 1.15 . As such, the cost of equity for utilities is among the lowest of all industries in the U.S.

[^4]Q. HOW CAN THE EXPECTED OR REQUIRED RATE OF RETURN ON COMMON EQUITY CAPITAL BE DETERMINED?
A. The costs of debt and preferred stock are normally based on historical or book values and can be determined with a great degree of accuracy. The cost of common equity capital, however, cannot be determined precisely and must instead be estimated from market data and informed judgment. This return to the stockholder should be commensurate with returns on investments in other enterprises having comparable risks.

According to valuation principles, the present value of an asset equals the discounted value of its expected future cash flows. Investors discount these expected cash flows at their required rate of return that, as noted above, reflects the time value of money and the perceived riskiness of the expected future cash flows. As such, the cost of common equity is the rate at which investors discount expected cash flows associated with common stock ownership.

Models have been developed to ascertain the cost of common equity capital for a firm. Each model, however, has been developed using restrictive economic assumptions. Consequently, judgment is required in selecting appropriate financial valuation models to estimate a firm's cost of common equity capital, in determining the data inputs for these models, and in interpreting the models' results. All of these decisions must take into consideration the firm involved as well as current conditions in the economy and the financial markets.

## Q. HOW DO YOU PLAN TO ESTIMATE THE COST OF EQUITY CAPITAL FOR THE COMPANY?

A. I rely primarily on the discounted cash flow ("DCF") model to estimate the cost of equity capital. Given the investment valuation process and the relative stability of the utility business, I believe that the DCF model provides the best measure of equity cost rates for public utilities. It is my experience that this Commission has traditionally relied on the DCF method. I have also performed a capital asset pricing model ("CAPM") study, but I give these results less weight because I believe that risk premium studies, of which the CAPM is one form, provide a less reliable indication of equity cost rates for public utilities.
Q. DESCRIBE THE THEORY BEHIND THE TRADITIONAL DCF MODEL.
A. According to the DCF model, the current stock price is equal to the discounted value of all future dividends that investors expect to receive from investment in the firm. As such, stockholders' returns ultimately result from current as well as future dividends. As owners of a corporation, common stockholders are entitled to a pro rata share of the firm's earnings. The DCF model
presumes that earnings that are not paid out in the form of dividends are reinvested in the firm so as to provide for future growth in earnings and dividends. The rate at which investors discount future dividends, which reflects the timing and riskiness of the expected cash flows, is interpreted as the market's expected or required return on the common stock. Therefore, this discount rate represents the cost of common equity. Algebraically, the DCF model can be expressed as:

where P is the current stock price, $\mathrm{D}_{\mathrm{n}}$ is the dividend in year n , and k is the cost of common equity.
Q. IS THE DCF MODEL CONSISTENT WITH VALUATION TECHNIQUES EMPLOYED BY INVESTMENT FIRMS?
A. Yes. Virtually all investment firms use some form of the DCF model as a valuation technique. One common application for investment firms is called the three-stage DCF or dividend discount model ("DDM"). The stages in a three-stage DCF model are presented in Exhibit JRW-9. This model presumes that a company's dividend payout progresses initially through a growth stage, then proceeds through a transition stage, and finally assumes a steady-state stage. The dividend-payment stage of a firm depends on the profitability of its internal investments, which, in turn, is largely a function of the life cycle of the product or service.

1. Growth stage: Characterized by rapidly expanding sales, high profit margins, and abnormally high growth in earnings per share. Because of highly profitable expected investment opportunities, the payout ratio is low. Competitors are attracted by the unusually high earnings, leading to a decline in the growth rate.
2. Transition stage: In later years increased competition reduces profit margins and earnings growth slows. With fewer new investment opportunities, the company begins to pay out a larger percentage of earnings.
3. Maturity (steady-state) stage: Eventually the company reaches a position where its new investment opportunities offer, on average, only slightly attractive ROEs. At that time its earnings growth rate, payout ratio, and ROE stabilize for the remainder of its life. The constant-growth DCF model is appropriate when a firm is in the maturity stage of the life cycle.

In using this model to estimate a firm's cost of equity capital, dividends are projected into the future using the different growth rates in the alternative stages, and then the equity cost rate is the discount rate that equates the present value of the future dividends to the current stock price.
Q. HOW DO YOU ESTIMATE STOCKHOLDERS' EXPECTED OR REQUIRED RATE OF RETURN USING THE DCF MODEL?
A. Under certain assumptions, including a constant and infinite expected growth rate, and constant dividend/earnings and price/earnings ratios, the DCF model can be simplified to the following:

$$
P=\frac{D_{1}}{k-----g}
$$

where $D_{1}$ represents the expected dividend over the coming year and $g$ is the expected growth rate of dividends. This is known as the constant-growth version of the DCF model. To use the constant-growth DCF model to estimate a firm's cost of equity, one solves for k in the above expression to obtain the following:

$$
\mathrm{k}=\frac{\mathrm{D}_{1}}{----{ }_{\mathrm{P}}}+\mathrm{g}
$$

## Q. IN YOUR OPINION, IS THE CONSTANT-GROWTH DCF MODEL APPROPRIATE FOR PUBLIC UTILITIES?

A. Yes. The economics of the public utility business indicate that the industry is in the steady-state or constant-growth stage of a three-stage DCF. The economics include the relative stability of the utility business, the maturity of the demand for public utility services, and the regulated status of public utilities (especially the fact that their returns on investment are effectively set through the ratemaking process). The DCF valuation procedure for companies in this stage is the constant-growth DCF. In the constant-growth version of the DCF model, the current dividend payment and stock price are directly observable. However, the primary problem and controversy in applying the DCF model to estimate equity cost rates entails estimating investors' expected dividend growth rate.

## Q. WHAT FACTORS SHOULD ONE CONSIDER WHEN APPLYING THE DCF METHODOLOGY?

A. One should be sensitive to several factors when using the DCF model to estimate a firm's cost of equity capital. In general, one must recognize the assumptions under which the DCF model was developed in estimating its components (the dividend yield and expected growth rate). The dividend yield can be measured precisely at any point in time, but tends to vary somewhat over time. Estimation of expected growth is considerably more difficult. One must consider recent firm performance, in conjunction with current economic developments and other information available to investors, to accurately estimate investors' expectations.

## Q. PLEASE DISCUSS EXHIBIT JRW-10.

A. My DCF analysis is provided in Exhibit JRW-10. The DCF summary is on page 1 of this Exhibit, and the supporting data and analysis for the dividend yield and expected growth rate are provided on the following pages of the Exhibit.
Q. WHAT DIVIDEND YIELDS ARE YOU EMPLOYING IN YOUR DCF ANALYSIS FOR THE PROXY GROUP?
A. The dividend yields on the common stock for the companies in the proxy group are provided on page 2 of Exhibit JRW-10 for the six-month period
ending February 2012. For the DCF dividend yields for the Group, I use the average of the six month and February 2012 dividend yields. The table below shows these dividend yields.

| Proxy Group | February 2012 <br> Dividend Yield | 6-Month <br> Median <br> Dividend Yield | DCF <br> Dividend <br> Yield |
| :---: | :---: | :---: | :---: |
| Electric Proxy Group | $\mathbf{4 . 4 \%}$ | $4.5 \%$ | $\mathbf{4 . 4 5 \%}$ |

Q. PLEASE DISCUSS THE APPROPRIATE ADJUSTMENT TO THE SPOT DIVIDEND YIELD.
A. According to the traditional DCF model, the dividend yield term relates to the dividend yield over the coming period. As indicated by Professor Myron Gordon, who is commonly associated with the development of the DCF model for popular use, this is obtained by: (1) multiplying the expected dividend over the coming quarter by 4 and (2) dividing this dividend by the current stock price to determine the appropriate dividend yield for a firm, that pays dividends on a quarterly basis. ${ }^{6}$

In applying the DCF model, some analysts adjust the current dividend for growth over the coming year as opposed to the coming quarter. This can be complicated because firms tend to announce changes in dividends at different times during the year. As such, the dividend yield computed based on presumed growth over the coming quarter as opposed to the coming year

[^5]can be quite different. Consequently, it is common for analysts to adjust the dividend yield by some fraction of the long-term expected growth rate.
Q. GIVEN THIS DISCUSSION, WHAT ADJUSTMENT FACTOR WILL YOU USE FOR YOUR DIVIDEND YIELD?
A. I will adjust the dividend yield by one-half $(1 / 2)$ the expected growth so as to reflect growth over the coming year. This is the approach employed by the Federal Energy Regulatory Commission ("FERC"). ${ }^{7}$ The DCF equity cost rate (" K ") is computed as:
Q. PLEASE DISCUSS THE GROWTH RATE COMPONENT OF THE DCF MODEL.
A. There is much debate as to the proper methodology to employ in estimating the growth component of the DCF model. By definition, this component is investors' expectation of the long-term dividend growth rate. Presumably, investors use some combination of historical and/or projected growth rates for earnings and dividends per share and for internal or book value growth to assess long-term potential.

[^6]
## Q. WHAT GROWTH DATA HAVE YOU REVIEWED FOR THE PROXY

 GROUP?A. I have analyzed a number of measures of growth for companies in the Electric Proxy Group. I reviewed Value Line's historical and projected growth rate estimates for earnings per share ("EPS"), dividends per share ("DPS"), and book value per share ("BVPS"). In addition, I utilized the average EPS growth rate forecasts of Wall Street analysts as provided by Yahoo, Reuters and Zacks. These services solicit five-year earnings growth rate projections from securities analysts and compile and publish the means and medians of these forecasts. Finally, I also assessed prospective growth as measured by prospective earnings retention rates and earned returns on common equity.
Q. PLEASE DISCUSS HISTORICAL GROWTH IN EARNINGS AND DIVIDENDS AS WELL AS INTERNAL GROWTH.
A. Historical growth rates for EPS, DPS, and BVPS are readily available to investors and are presumably an important ingredient in forming expectations concerning future growth. However, one must use historical growth numbers as measures of investors' expectations with caution. In some cases, past growth may not reflect future growth potential. Also, employing a single growth rate number (for example, for five or ten years), is unlikely to accurately measure investors' expectations due to the sensitivity of a single growth rate figure to fluctuations in individual firm performance as well as overall economic fluctuations (i.e., business cycles). However, one must
appraise the context in which the growth rate is being employed. According to the conventional DCF model, the expected return on a security is equal to the sum of the dividend yield and the expected long-term growth in dividends. Therefore, to best estimate the cost of common equity capital using the conventional DCF model, one must look to long-term growth rate expectations.

Internally generated growth is a function of the percentage of earnings retained within the firm (the earnings retention rate) and the rate of return earned on those earnings (the return on equity). The internal growth rate is computed as the retention rate times the return on equity. Internal growth is significant in determining long-run earnings and therefore, dividends. Investors recognize the importance of internally generated growth and pay premiums for stocks of companies that retain earnings and earn high returns on internal investments.

## Q. PLEASE DISCUSS THE SERVICES THAT PROVDE ANALYSTS' EPS FORECASTS.

A. Analysts' EPS forecasts for companies are collected and published by a number of different investment information services, including Institutional Brokers Estimate System ("I/B/E/S"), Bloomberg, FactSet, Zacks, First Call and Reuters, among others. Thompson Reuters publishes analysts' EPS forecasts under different product names, including IBES, First Call, and Reuters. Bloomberg, FactSet, and Zacks publish their own set of analysts' EPS forecasts for
companies. These services do not reveal: (1) the analysts who are solicited for forecasts; or (2) the actual analysts who actually provide the EPS forecasts that are used in the compilations published by the services. IBES, Bloomberg, FactSet, and First Call are fee-based services. These services usually provide detailed reports and other data in addition to analysts' EPS forecasts. Thompson Reuters and Zacks do provide limited EPS forecasts data free-of-charge on the internet. Yahoo finance (http://finance.yahoo.com) lists Thompson Reuters as the source of its summary EPS forecasts. The Reuters website (www.reuters.com) also publishes EPS forecasts from Thompson Reuters, but with more detail. Zacks (www.zacks.com) publishes its summary forecasts on its website. Zacks estimates are also available on other websites, such as msn.money (http://money.msn.com).

## Q. PLEASE PROVIDE AN EXAMPLE.

A. These services solicit the EPS forecasts of analysts of investment and financial service firms and publish the average EPS estimates for future quarterly and annual time periods as well as the average long-term EPS growth rate forecasts. As shown in the figure below, the projected EPS near-term estimates are usually provided for the next quarter, the current fiscal year, and the next fiscal year. The long-term projected EPS growth rate is for a three-to-five year time period.

| Projected EPS Estimates in S |  |  | Projected EPS <br> Long-Term Growthin \% |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Next <br> Quarter | Current Year | Next Year | Three-to-Five Years |

## Q. PLEASE PROVIDE AN EXAMPLE OF THESE EPS FORECASTS.

A. The following example provides the EPS forecasts compiled by Reuters for AEP.

Consensus Earnings Estimates
American Electric Power
www.reuters.com
February 24, 2012

|  | \% Of Estimates | Menan | High | Low |
| :---: | :---: | :---: | :---: | :---: |
| Eandumestipar sharej |  |  |  |  |
| Suther cnctomaras | 10 | 083 | 995 | 077 |
| Mimbrer midng Jun-ta | 8 | 0.2 | 1022 | 68 |
| Wror Entugucet2 | 41 | 314 | 325 | 3 T |
|  | 㬐 | 3.8 | 335 | 320 |
| LT Gramm Ratiot | g | 4.23 | 80 | 274 |

These figures can be interpreted as follows. The top line shows that ten analysts have provided EPS estimates for the quarter ending March 2012. The mean, high and low estimates are $\$ 0.83, \$ 0.95$, and $\$ 0.77$, respectively. The second line shows the quarterly EPS estimates for the quarter ending June 2012. Lines three and four show the annual EPS estimates for the fiscal years ending December 2012 and 2013. The quarterly and annual EPS forecasts in
lines 1-4 are expressed in dollars and cents. As in the AEP case shown here, it is common for more analysts to provide estimates of annual EPS as opposed to quarterly EPS. The long-term growth rate is expressed as a percent, and there are usually fewer analysts providing this figure. For AEP, nine analysts have provided long-term EPS growth rate forecasts, with mean, high and low growth rates of $4.23 \%, 6.00 \%$, and $2.70 \%$.

## Q. WHICH OF THESE EPS FORECASTS IS USED IN DEVELOPING A

 DCF GROWTH RATE?A. The DCF growth rate is the long-term projected growth rate in EPS, DPS, and BVPS. Therefore, in developing an equity cost rate using the DCF model, the projected long-term growth rate is the projection used in the DCF model.
Q. WHY ARE YOU NOT RELYING EXCLUSIVELY ON THE EPS FORECASTS OF WALL STREET ANALYSTS IN ARRIVING AT A DCF GROWTH RATE FOR THE PROXY GROUP?
A. There are several issues with using the EPS growth rate forecasts of Wall Street analysts as DCF growth rates. First, the appropriate growth rate in the DCF model is the dividend growth rate, not the earnings growth rate. Nonetheless, over the very long-term, dividend and earnings will have to grow at a similar growth rate. Therefore, consideration must be given to other indicators of growth, including prospective dividend growth, internal growth, as well as projected earnings growth. Second, and most significantly, it is
well-known that the long-term EPS growth rate forecasts of Wall Street securities analysts are overly optimistic and upwardly biased. This has been demonstrated in a number of academic studies over the years. Hence, using these growth rates as a DCF growth rate will provide an overstated equity cost rate. This issue is discussed at length in Appendix B of this testimony.
Q. IS IT YOUR OPINION THAT STOCK PRICES REFLECT THE UPWARD BIAS IN THE EPS GROWTH RATE FORECASTS?
A. Yes, I do believe that investors are well aware of the bias in analysts' EPS growth rate forecasts, and therefore, stock prices reflect the upward bias.

## Q. HOW DOES THAT AFFECT THE USE OF THESE FORECASTS IN A DCF EQUITY COST RATE STUDY?

A. According to the DCF model, the equity cost rate is a function of the dividend yield and expected growth rate. Since stock prices reflect the bias, it would affect the dividend yield. In addition, the DCF growth rate needs to be adjusted downward from the projected EPS growth rate to reflect the upward bias.
Q. PLEASE DISCUSS THE HISTORICAL GROWTH OF THE COMPANIES IN THE GROUP AS PROVIDED IN THE VALUE LINE INVESTMENT SURVEY.
A. Historic growth rates for the companies in the Electric Proxy Group, as published in the Value Line Investment Survey, are provided on page 3 of

Exhibit JRW-10. Due to the presence of outliers, I once again use the medians in the analysis. The historical growth measures in EPS, DPS, and BVPS for the Electric Proxy Group, as measured by the medians, range from $1.0 \%$ to $7.3 \%$, with an average of $3.9 \%$.
Q. PLEASE SUMMARIZE VALUE LINE'S PROJECTED GROWTH RATES FOR THE COMPANIES IN THE PROXY GROUP.
A. Value Line's projections of EPS, DPS and BVPS growth for the companies in the Electric Proxy Group are shown on page 4 of Exhibit JRW-10. As above, due to the presence of outliers, both the mean and medians are used in the analysis. For the Electric Proxy Group, the central tendency measure ranges from $3.0 \%$ to $5.0 \%$, with an average of $4.2 \%$.

Also provided on page 4 of Exhibit JRW-10 are the sustainable or prospective internal growth rates for the proxy group as measured by Value Line's average projected retention rate and return on shareholders' equity. As noted above, sustainable or internal growth is significant and a primary driver of long-run earnings growth. For the Electric Proxy Group, the average prospective sustainable growth rate is $4.0 \%$.
Q. PLEASE ASSESS GROWTH FOR THE PROXY GROUP AS MEASURED BY ANALYSTS' FORECASTS OF EXPECTED 5-YEAR EPS GROWTH.
A. Yahoo, Zack's, and Reuters collect, summarize, and publish Wall Street analysts' five-year EPS growth rate forecasts for the companies in the proxy group. These growth rate forecasts are available free of charge on the internet. These forecasts are provided for the companies in the Electric Proxy Group on page 5 of Exhibit JRW-10. The medians of the analysts' projected EPS growth rates for the Electric Group is $4.2 \% .^{8}$

## Q. WHY HAVE YOU AVERAGED THE PROJECTED GROWTH RATES

 OF THESE THREE SERVICES?A. I have averaged the expected five-year EPS growth rates from the three services for each company to arrive at an expected EPS growth rate by company. There are several reasons that I am averaging the published of the three services. First, while these services do not indicate the analysts who have provided the projected EPS growth rates, I believe there is overlap in analyst coverage between the three services, and not all of the companies have forecasts from the different services. Second, in addition to the upwardly biased nature of the EPS growth rate forecasts of Wall Street analysts, it is obvious that there is not one EPS growth rate forecast that is the consensus projected EPS growth rate. For example, a review of page 5 of Exhibit JRW-10 indicates that only two companies have the same expected growth rate from the three different services (Cleco and MGE). In addition, whereas the ultimate source of the

[^7]EPS growth rates forecasts of Yahoo and www.reuters.com is Thompson Reuters, in many cases they publish different EPS growth rate forecasts for the same company. For the companies in the Electric Proxy Group, Yahoo and Reuters have the same forecast for only five of the 32 companies. Finally, I am unaware of any studies that evaluate the coverage and accuracy of the alternative providers of analysts' EPS growth rate forecasts. Therefore, in my opinion, it is appropriate to average the results of the three sources.

## Q. ARE YOU ELIMINATING THE RESULTS FOR COMPANIES THAT HAVE NEGATIVE PROJECTED EPS GROWTH RATES?

A. No. Since I am using the results for all of companies in the Electric proxy Group, it is not appropriate to eliminate EPS growth rates that are at the high or low end of the distribution of the EPS growth rate forecasts. I have employed the median as a measure of central tendency to reduce the impact of extreme observations on the overall results.
Q. PLEASE SUMMARIZE YOUR ANALYSIS OF THE HISTORICAL AND PROSPECTIVE GROWTH OF THE PROXY GROUP.
A. The summary DCF growth rate indicators for the Electric Proxy Group are shown on page 6 of Exhibit JRW-10. The average of the growth rate indicators for the Electric Proxy Group is $4.1 \%$. The average Value Line's projected growth rates in EPS, DPS, and BVPS is $4.2 \%$ and Value Line's sustainable growth rate is $4.0 \%$. The average of analysts' projected EPS
growth rates is $4.2 \%$. The average of the projected and prospective growth rate indicators for the Group is $4.1 \%$. Given these results, and giving more weight to the projections, an expected DCF growth rate of $4.1 \%$ is reasonable.
Q. BASED ON THE ABOVE ANALYSIS, WHAT IS YOUR INDICATED COMMON EQUITY COST RATE FOR THE DCF MODEL?
A. My DCF-derived equity cost rates for the group is:

DCF Equity Cost Rate $(\mathrm{k}) \quad=\frac{\mathrm{D}}{------}+\mathrm{P}$

DCF Equity Cost Rates

|  | Dividend <br> Yield | $1+1 / 2$ <br> Growth <br> Adjustment | DCF <br> Growth Rate | Equity <br> Cost Rate |
| :---: | :---: | :---: | :---: | :---: |
| Electric Proxy Group | $\mathbf{4 . 4 5 \%}$ | $\mathbf{1 . 0 2 0 5 0}$ | $\mathbf{4 . 1 0 \%}$ | $\mathbf{8 . 6 \%}$ |

These results are summarized on page 1 of Exhibit JRW-10.
Q. PLEASE DISCUSS THE CAPM.
A. The CAPM is a risk premium approach to gauging a firm's cost of equity capital. According to the risk premium approach, the cost of equity is the sum of the interest rate on a risk-free bond $\left(\mathrm{R}_{\mathrm{f}}\right)$ and a risk premium ( RP ), and is illustrated as follows:

$$
\mathrm{k} \quad=\mathrm{R}_{\mathrm{f}}+\mathrm{RP}
$$

The yield on long-term U.S. Treasury securities is normally used as $R_{f}$. Risk premiums are measured in different ways. The CAPM is a theory of the risk and expected returns of common stocks. In the CAPM, two types of risk are associated with a stock: (1) firm-specific risk or unsystematic risk and (2) market or systematic risk, which is measured by a firm's beta. The only risk that investors receive a return for bearing is systematic risk.

According to the CAPM, the expected return on a company's stock, which is also the equity cost rate ( K ), is equal to:

$$
\boldsymbol{K}=\left(\boldsymbol{R}_{f}\right)+\beta *\left[E\left(\boldsymbol{R}_{m}\right)-\left(\boldsymbol{R}_{f}\right)\right]
$$

Where:

- $\quad K$ represents the estimated rate of return on the stock;
- $E\left(R_{m}\right)$ represents the expected return on the overall stock market. Frequently, the "market" refers to the S\&P 500;
- $\quad\left(R_{f}\right)$ represents the risk-free rate of interest;
- $\quad\left[E\left(R_{m}\right)-\left(R_{f}\right)\right]$ represents the expected equity or market risk premiumthe excess return that an investor expects to receive above the risk-free rate for investing in risky stocks; and
- Beta-( $\beta$ ) is a measure of the systematic risk of an asset.

To estimate the required return or cost of equity using the CAPM requires three inputs: (1) the risk-free rate of interest $\left(R_{f}\right)$, (2) the beta ( $\beta$ ), and (3) the expected equity or market risk premium $\left[E\left(R_{m}\right)-\left(R_{f}\right)\right] . R_{f}$ is the easiest of the inputs to measure - it is the yield on long-term U.S. Treasury bonds. $\beta$, the measure of systematic risk, is a little more difficult to measure because there are different opinions about what adjustments, if any, should be made to
historical betas due to their tendency to regress to 1.0 over time. And finally, an even more difficult input to measure is the expected equity or market risk premium $\left(E\left(R_{m}\right)-\left(R_{f}\right)\right)$. I discuss each of these inputs below.

## Q. PLEASE DISCUSS EXHIBIT JRW-11.

A. Exhibit JRW-11 provides the summary results for my CAPM study. Page 1 shows the summary of the results, and pages 2-11 contain the supporting data.
Q. PLEASE DISCUSS THE RISK-FREE INTEREST RATE.
A. The yield on long-term U.S. Treasury bonds has usually been viewed as the risk-free rate of interest in the CAPM. The yield on long-term U.S. Treasury bonds, in turn, has been considered to be the yield on U.S. Treasury bonds with 30-year maturities.
Q. WHAT RISK-FREE INTEREST RATE ARE YOU USING IN YOUR CAPM?
A. The yield on 30 -year Treasury bonds has been in the $3.0 \%$ to $4.0 \%$ range over the last twelve months. These rates are currently at the lower end of this range - hovering around $3.0 \%$. Given the recent range of yields, and the prospect of higher rates in the future, I will use $4.0 \%$, as the risk-free rate, or $R_{f}$, in my CAPM.

## Q. WHAT BETAS ARE YOU EMPLOYING IN YOUR CAPM?

A. Beta ( $(3)$ is a measure of the systematic risk of a stock. The market, usually taken to be the S\&P 500 , has a beta of 1.0 . The beta of a stock with the same price movement as the market also has a beta of 1.0. A stock whose price movement is greater than that of the market, such as a technology stock, is riskier than the market and has a beta greater than 1.0. A stock with below average price movement, such as that of a regulated public utility, is less risky than the market and has a beta less than 1.0. Estimating a stock's beta involves running a linear regression of a stock's return on the market return.

As shown on page 3 of Exhibit JRW-11, the slope of the regression line is the stock's beta. A steeper line indicates the stock is more sensitive to the return on the overall market. This means that the stock has a higher beta and greater than average market risk. A less steep line indicates a lower beta and less market risk.

Numerous online investment information services, such as Yahoo and Reuters, provide estimates of stock betas. Usually these services report different betas for the same stock. The differences are usually due to: (1) the time period over which the beta is measured and (2) any adjustments that are made to reflect the fact that betas tend to regress to 1.0 over time. In estimating an equity cost rate for the Electric Proxy Group, I use the betas for the companies as provided in the Value Line Investment Survey. As shown on page 3 of Exhibit JRW-11, the median beta for the companies in the Electric Proxy Group is 0.70 .
Q. PLEASE DISCUSS THE ALTERNATIVE VIEWS REGARDING THE EQUITY RISK PREMIUM.
A. The equity or market risk premium $-\left(E\left(R_{m}\right)-R_{f}\right)$ - is equal to the expected return on the stock market (e.g., the expected return on the $\mathrm{S} \& \mathrm{P} 500\left(\mathrm{E}\left(R_{m}\right)\right)$ minus the risk-free rate of interest $\left(R_{f}\right)$. The equity premium is the difference in the expected total return between investing in equities and investing in "safe" fixed-income assets, such as long-term government bonds. However, while the equity risk premium is easy to define conceptually, it is difficult to measure because it requires an estimate of the expected return on the market.
Q. PLEASE DISCUSS THE ALTERNATIVE APPROACHES TO ESTIMATING THE EQUITY RISK PREMIUM.
A. Page 4 of Exhibit JRW-11 highlights the primary approaches to, and issues in, estimating the expected equity risk premium. The traditional way to measure the equity risk premium was to use the difference between historical average stock and bond returns. In this case, historical stock and bond returns, also called ex post returns, were used as the measures of the market's expected return (known as the ex ante or forward-looking expected return). This type of historical evaluation of stock and bond returns is often called the "Ibbotson Approach" after Professor Roger Ibbotson who popularized this method of using historical financial market returns as measures of expected returns: Most historical assessments of the equity risk premium suggest an equity risk
premium of $5 \%$ to $7 \%$ above the rate on long-term U.S. Treasury bonds. However, this can be a problem because: (1) ex post returns are not the same as ex ante expectations, (2) market risk premiums can change over time, increasing when investors become more risk-averse and decreasing when investors become less risk-averse, and (3) market conditions can change such that ex post historical returns are poor estimates of ex ante expectations.

The use of historical returns as market expectations has been criticized in numerous academic studies. ${ }^{9}$ The general theme of these studies is that the large equity risk premium discovered in historical stock and bond returns cannot be justified by the fundamental data. These studies, which fall under the category "Ex Ante Models and Market Data," compute ex ante expected returns using market data to arrive at an expected equity risk premium. These studies have also been called "Puzzle Research" after the famous study by Mehra and Prescott in which the authors first questioned the magnitude of historical equity risk premiums relative to fundamentals. ${ }^{10}$

In addition, there are a number of surveys of financial professionals regarding the equity risk premium. There have been several published surveys of academics on the equity risk premium. CFO Magazine conducts a quarterly survey of CFOs which includes questions regarding their views on the current expected returns on stocks and bonds. Usually over 500 CFOs participate in

[^8]the survey. ${ }^{11}$ Questions regarding expected stock and bond returns are also included in the Federal Reserve Bank of Philadelphia's annual survey of financial forecasters which is published as the Survey of Professional Forecasters. ${ }^{12}$ This survey of professional economists has been published for almost 50 years. In addition, Pablo Fernandez conducts occasional surveys of financial analysts and companies regarding the equity risk premiums they use in their investment and financial decision-making.
Q. PLEASE PROVIDE A SUMMARY OF THE EQUITY RISK PREMIUM STUDIES.
A. Derrig and Orr (2003), Fernandez (2007), and Song (2007) have completed the most comprehensive reviews to date of the research on the equity risk premium. ${ }^{13}$ Derrig and Orr's study evaluated the various approaches to estimating equity risk premiums as well as the issues with the alternative approaches and summarized the findings of the published research on the equity risk premium. Fernandez examined four alternative measures of the equity risk premium - historical, expected, required, and implied. He also reviewed the major studies of the equity risk premium and presented the

[^9]summary equity risk premium results. Song provides an annotated bibliography and highlights the alternative approaches to estimating the equity risk summary.

Page 5 of Exhibit JRW-11 provides a summary of the results of the primary risk premium studies reviewed by Derrig and Orr, Fernandez, and Song, as well as other more recent studies of the equity risk premium. In developing page 5 of Exhibit JRW-11, I have categorized the studies as discussed on page 4 of Exhibit JRW-11. I have also included the results of the "Building Blocks" approach to estimating the equity risk premium, including a study I performed, which is presented in Appendix C. The Building Blocks approach is a hybrid approach employing elements of both historic and ex ante models.

## Q. PLEASE DISCUSS PAGE 5 OF EXHIBIT JRW-11.

A. Page 5 of Exhibit JRW-11 provides a summary of the results of the equity risk premium studies that I have reviewed. These include the results of: (1) the various studies of the historical risk premium, (2) ex ante equity risk premium studies, (3) equity risk premium surveys of CFOs, Financial Forecasters, analysts, companies and academics, and (4) the Building Block approaches to the equity risk premium. There are results reported for over thirty studies, and the median equity risk premium is $4.91 \%$.
Q. PLEASE HIGHLIGHT THE RESULTS OF THE MORE RECENT RISK PREMIUM STUDIES AND SURVEYS.
A. The studies cited on page 5 of Exhibit JRW-11 include all equity risk premium studies and surveys I could identify that were published over the past decade and that provided an equity risk premium estimate. Most of these studies were published prior to the financial crisis of the past two years. In addition, some of these studies were published in the early 2000s at the market peak. It should be noted that many of these studies (as indicated) used data over long periods of time (as long as fifty years of data) and so they were not estimating an equity risk premium as of a point in time (e.g., the year 2001). To assess the effect of the earlier studies on the equity risk premium, on page 6 of Exhibit JRW-11 I have reconstructed page 5 of Exhibit JRW-11, but I have eliminated all studies dated before January 2, 2010. The median for this subset of studies is $4.95 \%$.
Q. GIVEN THESE RESULTS, WHAT EQUITY RISK PREMIUM ARE YOU USING IN YOUR CAPM?
A. I use the median equity risk premium for the 2010-12 studies and surveys, which is $4.95 \%$.
Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE EQUITY RISK PREMIUMS USED BY CFOS?
A. Yes. In the December CFO survey conducted by CFO Magazine and Duke University, the expected 10-year equity risk premium was $4.3 \%$.
Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE EQUITY RISK PREMIUMS OF PROFESSIONAL FORECASTERS?
A. Yes. The financial forecasters in the February 10, 2012 Federal Reserve Bank of Philadelphia survey project both stock and bond returns. As shown on Panels D and E of page 8 of Exhibit JRW-11, the median long-term expected stock and bond returns were $6.8 \%$ and $4.0 \%$, respectively. This provides an ex ante equity risk premium of $2.8 \%$.
Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE EQUITY RISK PREMIUMS OF FINANCIAL ANALYSTS AND COMPANIES?
A. Yes. Pablo Fernandez recently published the results of a 2011 survey of financial analysts and companies. This survey included over 6,000 responses. The median equity risk premium employed by both U.S. analysts and companies was $5.0 \%$ and $5.2 \%$.
Q. IS YOUR EX ANTE EQUITY RISK PREMIUM CONSISTENT WITH THE EQUITY RISK PREMIUMS USED BY THE LEADING CONSULTING FIRMS?
A. Yes. McKinsey \& Co. is widely recognized as the leading management consulting firm in the world. It published a study entitled "The Real Cost of Equity" in which the McKinsey authors developed an ex ante equity risk premium for the U.S. In reference to the decline in the equity risk premium, as well as what is the appropriate equity risk premium to employ for corporate valuation purposes, the McKinsey authors concluded the following:

We attribute this decline not to equities becoming less risky (the inflation-adjusted cost of equity has not changed) but to investors demanding higher returns in real terms on government bonds after the inflation shocks of the late 1970s and early 1980s. We believe that using an equity risk premium of 3.5 to 4 percent in the current environment better reflects the true longterm opportunity cost of equity capital and hence will yield more accurate valuations for companies. ${ }^{14}$
Q. WHAT EQUITY COST RATE IS INDICATED BY YOUR CAPM ANALYSIS?
A. The results of my CAPM study for the proxy group are provided below:

$$
K=\left(\boldsymbol{R}_{f}\right)+\boldsymbol{\beta} *\left[E\left(\boldsymbol{R}_{m}\right)-\left(\boldsymbol{R}_{f}\right)\right]
$$

|  | Risk-Free <br> Rate | Beta | Equity Risk <br> Premium | Equity <br> Cost Rate |
| :---: | :---: | :---: | :---: | :---: |
| Electric Proxy Group | $4.0 \%$ | 0.70 | $4.95 \%$ | $7.5 \%$ |

These results are summarized on page 1 of Exhibit JRW-11.

[^10]Q. PLEASE SUMMARIZE YOUR EQUITY COST RATE STUDY.
A. The results for my DCF and CAPM analyses for the proxy group of electric utility companies are indicated below:

|  | DCF | CAPM |
| :---: | :---: | :---: |
| Electric Proxy Group | $\mathbf{8 . 6 \%}$ | $\mathbf{7 . 5 \%}$ |

Q. GIVEN THESE RESULTS, WHAT IS YOUR ESTIMATED EQUITY COST RATE FOR THE GROUP?
A. These results indicate that the appropriate equity cost rate for the Electric Proxy Group is in the $7.5 \%$ to $8.6 \%$ range. However, since I give primary weight to the results of the DCF model, I believe that the appropriate equity cost rate is in the upper end of this range. Hence, I will use $8.6 \%$ as my equity cost rate for the group.

## Q. WHAT IS YOUR ESTIMATED EQUITY COST RATE FOR KPC?

A. As indicated by its BBB bond rating, KPC's overall risk is slightly higher than the Electric Proxy Group, which has an average bond rating of $\mathrm{A}-/ \mathrm{BBB}+$. In addition, KPC's proposed capital structure includes a common equity ratio of $43.94 \%$, which is lower than the common equity ratio of the Electric Proxy Group which is $46.0 \%$ (See Exhibit JRW-4). Page 2 of Exhibit JRW-1 shows the average yields on 30 -year, utility bonds rated BBB and $\mathrm{BBB}+$ over the past year. The average yield spread between the yields on the bonds of these two rating classes is about 20 BPs. To account for the bond rating and common equity risk differences, I will use 2 X this yield differential, or 40 BPs, and a risk adjustment for KPC. Adding this risk adjustment factor and the equity cost rate for the Electric Proxy Group, I estimate an equity cost rate of $9.0 \%$ for KPC.
Q. PLEASE INDICATE WHY A $9.0 \%$ RETURN IS APPROPRIATE FOR KPC AT THIS TIME.
A. There are several reasons why a $9.0 \%$ ROE is an appropriate for the Company in this case. First, as shown in Exhibit JRW-8, the electric utility industry is among the lowest risk industries as measured by Value Line's beta. As such, the cost of equity capital for the industry is among the lowest in the U.S. according to the CAPM. Second, as shown in Exhibit JRW-3, capital costs for utilities, as indicated by long-term bond yields, have declined to historically low levels. Third, the volatility of the stock market, as measured
by VIX, has declined significantly in recent months and is now below its historic norms; Fourth, in the face of much market volatility in the past year, utility stocks have proven to be relatively low risk, steady performers. And Fifth, while the financial markets have recovered significantly since the financial crisis, the economy has not. The economic times are still viewed as being difficult, with over eight percent unemployment. As a result, interest rates and inflation are at relatively low levels, and hence the expected returns on financial assets - from savings accounts to Treasury bills to common stocks - are low. Therefore, in my opinion, a $9.0 \%$ return is appropriate for KPC.

## Q. WHAT IS YOUR CONCLUSION CONCERNING THE COST OF

 CAPITAL?A. From a ratepayer perspective, the effect of the magnitude of the escalating costs could be quite formidable. I have provided evidence that the cost of capital for the Company is lower today compared to recent years. Capital costs for utilities have declined significantly, especially in the last six months. As such, using the $10.5 \%$ ROE from the last rate case is not appropriate. This is especially relevant in this proceeding, given the fact that the risks associated with ECR operations would appear to be lower than with the regular operations of the utility.
Q. ARE THERE ALTERNATIVE FINANCING PLANS THAT COULD

## OFFSET THE LARGE RATE INCREASES ASSOCIATED WITH THE COMPANY'S ECR?

A. Yes. It would appear that securitization is a financing plan to consider in this case. While I am not an expert in the matter, I am generally familiar with the concept. It is my understanding that a number of states have adopted laws that allow for securitization. The ultimate effect is to lower the company's financial risk while also helping to reduce financing costs for specific utility projects and thereby reduce end-users' bills.

## Q. DOES THIS CONCLUDE YOUR TESTIMONY?

A. Yes, it does.

Exhibit JRW-1
Kentucky Power Company

## Cost of Capital

Kentucky Power Company
Weighted Average Cost of Capital

| Capital Source | Capitalization <br> Ratio | Cost <br> Rate | Weighted <br> Cost Rate |
| :--- | :---: | :---: | :---: |
| Short-Term Debt | $0.00 \%$ | $0.83 \%$ | $0.00 \%$ |
| A/R Financing | $4.12 \%$ | $1.22 \%$ | $0.05 \%$ |
| Long-Term Debt | $51.94 \%$ | $6.48 \%$ | $3.37 \%$ |
| Common Equity | $43.94 \%$ | $9.00 \%$ | $3.95 \%$ |
| Total Capital | $100.0 \%$ |  | $7.37 \%$ |

## Exhibit JRW-1

Yield Differential - Long-Term Utility Bonds - Ratings BBB + and BBB


Average Basis Point Differential - 21

Panel A
Ten-Year Treasury Yields
2010 and 2011

| $4 / 2 / 10$ | 3.96 | $9 / 16 / 11$ | 2.08 |
| ---: | ---: | ---: | ---: |
| $5 / 3 / 10$ | 3.72 | $10 / 17 / 11$ | 2.18 |
| $6 / 3 / 10$ | 3.39 | $11 / 17 / 11$ | 1.96 |
| $7 / 2 / 10$ | 3.00 | $12 / 16 / 11$ | 1.86 |
| $8 / 3 / 10$ | 2.94 | $1 / 17 / 12$ | 1.87 |
| $9 / 3 / 10$ | 2.72 | $2 / 17 / 12$ | 2.01 |
| Average | 3.29 | Average | 1.99 |

Panel B
Thirty-Year, BBB-Rated Public Utility Bonds
2010 and 2011

| $4 / 9 / 2010$ | 6.34 | $9 / 23 / 11$ | 4.80 |
| ---: | ---: | ---: | ---: |
| $05 / 07 / 10$ | 5.92 | $10 / 28 / 11$ | 5.05 |
| $06 / 04 / 10$ | 5.90 | $11 / 25 / 11$ | 4.80 |
| $7 / 9 / 10$ | 5.84 | $12 / 23 / 11$ | 4.92 |
| $8 / 6 / 10$ | 5.71 | $1 / 20 / 12$ | 5.07 |
| $9 / 3 / 10$ | 5.53 | $2 / 17 / 12$ | 4.64 |
| Average | 5.87 | Average | 4.88 |

## Exhibit JRW-3

Panel A
Ten-Year Treasury Yields
1953-Present


Panel B
Long-Term Moody's Baa Yields Minus Ten-Year Treasury Yields 2000-Present


Exhibit JRW-3
Panel A
Thirty-Year Public Utility Yields


Panel B
Thirty-Year Public Utility Yield Spread Over Treasuries


## Exhibit JRW-3

Panel A
S\&P 500 - VIX - 1990-Present
Nay 2006: A


Panel B
S\&P 500 - VIX - Last Year



G2012 TEhow Ino.


## Exhibit JRW-3

Dow Jones Utility Index vs. S\&P 500-12 Months


Exhibit JRW-4
Kentucky Power Company
Summary Financial Statistics

| Electric Proxy Group |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Company | $\begin{array}{r} \hline \text { Operating } \\ \text { Revenue } \\ \text { (Smil) } \end{array}$ | Percent Elec Revenue | Percent Gas Revenue | Net Plant (Smil) | S\&PBond Rating | Moody's <br> Bond Rating | Pre-Tax <br> Interest <br> Coverage | Primary Service Area | Common Equity Ratio | Return on Equity | Market to Baok Ratio |
| ALLETE, Inc. (NYSE-ALE) | 927.1 | 91 |  | 1,902.1 | A- | Baal | 3.6 | MIN, WI | 54.9 | 8.7 | 1.43 |
| Alliant Energy Corporation (NYSE-LNT) | 3,618.7 | 73 | 14 | 6,937.9 | $\mathrm{A} / \mathrm{/BBB}+$ | A2/A3 | 3.4 | WS,LA,IL,MN | 51.7 | 9.5 | 1.51 |
| Ameren Corporation (NYSE-AEE) | $7,717.0$ | 86 | 14 | 17,873.0 | BBE- | Baa2 | 3.1 | IL, MO | 52.1 | 6.9 | 0.98 |
| American Electric Power Co. (NYSE-AEP) | 15,106.0 | 93 |  | 36,417.0 | BBB | Baa2 | 3.3 | 10 States | 45.2 | 12.8 | 1.36 |
| Avista Corporation (NYSE-AVA) | 1,555.3 | 64 | 34 | 2,801.5 | A- | Baal | 3.2 | Wa, OR,ID | 46.3 | 8.9 | 1.25 |
| Cleco Corporation (NYSE-CNL) | 1,134.8 | 97 |  | 2,864.4 | BBB | Baa2 | 3.5 | LA | 50.4 | 13.7 | 1.59 |
| CMS Energy Corporation (NYSE-CMS) | 6,565.0 | 59 | 37 | 10,410.0 | BBB + | A3 | 2.4 | MII | 29.2 | 13.6 | 1.81 |
| Consolidated Edison, Inc. (NYSE-ED) | 13,111.0 | 69 | 14 | 24,651.0 | $\mathrm{A}-$ | A3/Baal | 3.5 | $\mathrm{NY}, \mathrm{PA}$ | 51.7 | 9.7 | 1.49 |
| DTE Energy Company (NYSE-DTE) | 8,897.0 | 58 | 19 | 13,422.0 | A | A2 | 3.3 | MI | 46.4 | 10.5 | 1.30 |
| Edison International (NYSE-EIX) | 12,815.0 | 82 |  | 32,069.0 | BBB + | A1 | 2.8 | CA | 42.9 | 8.9 | 1.20 |
| Entergy Corporation (NYSE-ETR) | 11,273.1 | 77 | 2 | 24,799.0 | $\mathrm{A} / \mathrm{BBB}+$ | Baal | 4.5 | AK,LA,MS,TX | 41.5 | 16.0 | 1.38 |
| Exelon Corporation (NYSE-EXC) | 19,428.0 | 50 | 3 | 31,882.0 | A- | A2/A3 | 6.7 |  | 49.6 | 17.0 | 1.84 |
| FirstEnergy Corporation (ASE-FE) | 15,572.0 | 75 |  | 29,267.0 | BBB | Baa1 | 2.6 |  | 42.4 | 8.5 | 1.36 |
| Great Plains Energy Incorporated (NYSE-GXP) | 2,299.5 | 100 |  | 6,974.7 | BBB | Baa2 | 1.9 | MO,KS | 43.5 | 5.6 | 0.98 |
| Hawailan Electric Industries, Inc. (NYSE-HE) | 3,087.0 | 91 |  | 3,248.7 | BBB- | Ban2 | 3.2 | HI | 48.0 | 8.5 | 1.61 |
| IDACORP, Inc. (NYSE-IDA) | 1,028.1 | 100 |  | 3,356.0 | A- | A2 | 3 | ID | 51.8 | 11.2 | 1.25 |
| MGE Energy, Inc. (NYSE-MGEE) | 551.4 | 68 | 30 | 985.5 | AA- | A1 | 4.3 | WI | 60.2 | 11.7 | 1.86 |
| Nextera Energy (NYSE-NEE) | 14,890.0 | 72 |  | 41,117.0 | A | Aa3 | 3.1 | FL | 39.8 | 10.5 | 1.68 |
| OGE Energy Corp. (NYSE-OGE) | 3,859.2 | 57 | 10 | 7,148.8 | BBB+ | Baa1 | 4.3 | OK,AR | 45.6 | 14.1 | 2.14 |
| Pepco Holdings, Inc. (NYSE-POM) | 6,203,0 | 73 | 4 | 8,020.0 | A | A3 | 2 | DC.MD, VA, NJ | 47.3 | 6.3 | 1.04 |
| PG\&E Corporation (NYSE-PCG) | 14,762.0 | 78 | 22 | 32,832.0 | BBB | A3 | 3.3 | CA | 48.0 | 8.8 | 1.40 |
| Pinnacle West Capital Corp. (NYSE-PNW) | 3,267.8 | 99 |  | 9,625.4 | BBB - | Ban2 | 3 | AZ | 49.1 | 8.8 | 1.34 |
| Portland General Electric (NYSE-POR) | 1,789.0 | 99 |  | 4,255.0 | A- | A3 | 2.6 | OR | 47.9 | 8.8 | 1.13 |
| PPL Corporation (NYSE-PPL) | 10,382.0 | 54 | 3 | 26,922.0 | A- | A3 | 3.6 |  | 36.5 | 14.6 | 1.50 |
| SCANA Corporation (NYSE-SCG) | 4,519.0 | 54 | 19 | 9,923.0 | A- | A3 | 2.9 | SC,NC,GA | 42.3 | 10.3 | 1.49 |
| Southern Company (NYSE-SO) | 17,732.0 | 99 |  | 43,740.0 | A | A $2 / \mathrm{A} 3$ | 4.3 | GA,AL,FL,MS | 47.9 | 11.9 | 2.13 |
| TECO Energy, Inc. (NYSE-TE) | 3,368.2 | 61 | 14 | 5,884.0 | BBB + | Ban1 | 3.2 | FL | 42.4 | 12.5 | 1.78 |
| UIL Holdings Corporation (NYSE-UIL) | 1,530.5 | 54 | 48 | 2,498.8 | NR | Ban2 | 2.2 |  | 39.1 | 14.4 | 1.59 |
| UniSource Energy Corporation (NYSE-UNS) | 1,524,4 | 84 | 9 | 3,107,3 | BBB+ | NR | nA | AZ | 32.1 | 13.6 | 1.52 |
| Westar Energy, Inc. (NYSE-WR) | 2,141.5 | 100 |  | 6,281.6 | $\mathrm{BBB}+$ | Baal | 2.8 | KS | 44.8 | 8.6 | 1.28 |
| Wisconsin Energy Corporation (NYSE-WEC) | 4,463.0 | 70 | 28 | 9,999.1 | A- | A1 | 3.4 | WI | 43.4 | 13.9 | 1.99 |
| Xcel Energy Inc. (NYSE-XEL) | 10,653.3 | 82 | 17 | 21,729.5 | A | A3 | 3.1 | MN,WI,ND,SD,MI | 45.6 | 10.3 | 1.54 |
| Mean | 7,055.3 | 77 | 18 | 15,092.0 | $\mathrm{A} / \mathrm{BBB}+$ | A3 | 3.3 |  | 45.6 | 10.9 | 1.49 |
| 1 | 4,491.0 | 76 | 14 | 9,774.2 | $\mathrm{A} / \mathrm{BBB}+$ | A3 | 3.2 |  | 46.0 | 10.4 | 1.49 |

[^11]
## Exhibit JRW-5 <br> Kentucky Power Company <br> Capital Structure Ratios and Debt Cost Rate

Panel A - KPC's Proposed Capitalization Ratios and Debt Cost Rate

| Capital Source | Capitalization <br> Ratio | Cost <br> Rate |
| :--- | ---: | ---: |
| Short-Term Debt | $0.00 \%$ | $0.83 \%$ |
| A/R Financing | $4.12 \%$ | $1.22 \%$ |
| Long-Term Debt | $51.94 \%$ | $6.48 \%$ |
| Common Equity | $49.23 \%$ |  |
| Total | $100.00 \%$ |  |

The Relationship Between Estimated ROE and Market-to-Book Ratios Page 1 of 2

## Exhibit JRW-6

Panel A


R-Square $=.65, \mathrm{~N}=56$.
Panel B


R-Square $=.60, \mathrm{~N}=12$.

The Relationship Between Estimated ROE and Market-to-Book Ratios
Page 2 of 2
Exhibit JRW-6
Panel C


R-Square $=.92, \mathrm{~N}=4$.

Exhibit JRW-7
Long-Term 'A' Rated Public Utility Bonds


## Exhibit JRW-7

Electric Proxy Group Average Dividend Yield


Data Source: Value Line Investment Survey.

## Exhibit JRW-7

Electric Proxy Group Average Return on Equity and Market-to-Book Ratios


Data Source: Value Line Investment Survey.

## Exhibit JRW-8

## Industry Average Betas

Industry Name No. Beta Industry Name No. Be

| Public/Private Equity | 11 | 2.18 | Natural Gas (Div.) | 29 | 1.33 | IT Services | 60 | 1.06 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Advertising | 31 | 2.02 | Financial Sves. (Div.) | 225 | 1.31 | Retail Building Supply | 8 | 1.04 |
| Furn/Home Furnishings | 35 | 1.81 | Toiletries/Cosmetics | 15 | 1.30 | Computer Software | 184 | 1.04 |
| Heavy Truck \& Equip | 21 | 1.80 | Apparel | 57 | 1.30 | Med Supp Non-Invasiv | 146 | 1.03 |
| Semiconductor Equip | 12 | 1.79 | Computers/Peripherals | 87 | 1.30 | Biotechnology | 158 | 1.03 |
| Retail (Hardlines) | 75 | 1.77 | Retail Store | 37 | 1.29 | E-Commerce | 57 | 1.03 |
| Newspaper | 13 | 1.76 | Chemical (Specialty) | 70 | 1.28 | Telecom. Equipment | 99 | 1.02 |
| Hotel/Gaming | 51 | 1.74 | Precision Instrument | 77 | 1.28 | Pipeline MLPs | 27 | 0.98 |
| Auto Parts | 51 | 1.70 | Wireless Networking | 57 | 1.27 | Telecom. Services | 74 | 0.98 |
| Steel | 32 | 1.68 | Restaurant | 63 | 1.27 | Oil/Gas Distribution | 13 | 0.96 |
| Entertainment | 77 | 1.63 | Shoe | 19 | 1.25 | Utility (Foreign) | 4 | 0.96 |
| Metal Fabricating | 24 | 1.59 | Publishing | 24 | 1.25 | Industrial Services | 137 | 0.93 |
| Automotive | 12 | 1.59 | Trucking | 36 | 1.24 | Bank (Midwest) | 45 | 0.93 |
| Insurance (Life) | 30 | 1.58 | Human Resources | 23 | 1.24 | Reinsurance | 13 | 0.93 |
| Oilfield Sves/Equip. | 93 | 1.55 | Entertainment Tech | 40 | 1.23 | Food Processing | 112 | 0.91 |
| Coal | 20 | 1.53 | Engineering \& Const | 25 | 1.22 | Medical Services | 122 | 0.91 |
| Chemical (Diversified) | 31 | 1.51 | Air Transport | 36 | 1.21 | Insurance (Prop/Cas.) | 49 | 0.91 |
| Building Materials | 45 | 1.50 | Machinery | 100 | 1.20 | Beverage | 34 | 0.88 |
| Semiconductor | 141 | 1.50 | Securities Brokerage | 28 | 1.20 | Telecom. Utility | 25 | 0.88 |
| 7.E.I.T. | 5 | 1.47 | Petroleum (Integrated) | 20 | 1.18 | Tobacco | 11 | 0.85 |
| Aomebuilding | 23 | 1.45 | Healthcare Information | 25 | 1.17 | Med Supp Invasive | 83 | 0.85 |
| Recreation | 56 | 1.45 | Packaging \& Container | 26 | 1.16 | Educational Services | 34 | 0.83 |
| Railroad | 12 | 1.44 | Precious Metals | 84 | 1.15 | Environmental | 82 | 0.81 |
| Retail (Softlines) | 47 | 1.44 | Diversified Co. | 107 | 1.14 | Bank | 426 | 0.77 |
| Maritime | 52 | 1.40 | Funeral Services | 6 | 1.14 | Electric Util. (Central) | 21 | 0.75 |
| Office Equip/Supplies | 24 | 1.38 | Property Management | 31 | 1.13 | Electric Utility (West) | 14 | 0.75 |
| Cable TV | 21 | 1.37 | Pharmacy Services | 19 | 1.12 | Retail/Wholesale Food | 30 | 0.75 |
| Retail Automotive | 20 | 1.37 | Drug | 279 | 1.12 | Thrift | 148 | 0.71 |
| Chemical (Basic) | 16 | 1.36 | Aerospace/Defense | 64 | 1.10 | Electric Utility (East) | 21 | 0.70 |
| Paper/Forest Products | 32 | 1.36 | Foreign Electronics | 9 | 1.09 | Natural Gas Utility | 22 | 0.66 |
| Power | 93 | 1.35 | Internet | 186 | 1.09 | Water Utility | 11 | 0.66 |
| Petroleum (Producing) | 176 | 1.34 | Information Services | 27 | 1.07 | Total Market | 5891 | 1.15 |
| Electrical Equipment | 68 | 1.33 | Household Products | 26 | 1.07 |  |  |  |
| Metals \& Mining (Div.) | 73 | 1.33 | Electronics | 139 | 1.07 |  |  |  |

[^12]Exhibit JRW-9
Three-Stage DCF Model


Source: William F. Sharpe, Gordon J. Alexander, and Jeffrey V. Bailey, Investments (Prentice-Hall, 1995), pp. 590-91.

## Exhibit JRW-10

## Kentucky Power Company

 Discounted Cash Flow Analysis
## Electric Proxy Group

| Dividend Yield* | $4.45 \%$ |
| :--- | ---: |
| Adjustment Factor | $\underline{1.0205}$ |
| Adjusted Dividend Yield | $4.5 \%$ |
| Growth Rate** | $\mathbf{4 . 1 0 \%}$ |
| Equity Cost Rate | $\mathbf{8 . 6 \%}$ |

* Page 2 of Exhibit JRW-10
** Based on data provided on pages 3, 4, 5, and 6 of Exhibit JRW-10


## Exhibit JRW-10

Kentucky Power Company
Monthly Dividend Yields
Electric Proxy Group

| Company | Sep | Oct | Nov | Dec | Jan | Feb | Mean |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ALLETE, Inc. (NYSE-ALE) | 4.9\% | 4.6\% | 4.7\% | 4.6\% | 4.5\% | 4.3\% | 4.6\% |
| Alliant Energy Corporation (NYSE-LNT) | 4.5\% | 4.2\% | 4.2\% | 4.1\% | 4.0\% | 4.0\% | 4.2\% |
| Ameren Corporation (NYSE-AEE) | 5.4\% | 5.0\% | 5.0\% | 4.8\% | 5.0\% | 4.9\% | 5.0\% |
| American Electric Power Co. (NYSE-AEP) | 5.0\% | 4.8\% | 4.8\% | 4.9\% | 4.7\% | 4.5\% | 4.8\% |
| Avista Corporation (NYSE-AVA) | 4.7\% | 4.5\% | 4.4\% | 4.5\% | 4.3\% | 4.4\% | 4.5\% |
| Cleco Corporation (NYSE-CNL) | 3.4\% | 3.2\% | 3.2\% | 3.5\% | 3.4\% | 3.4\% | 3.4\% |
| CMS Energy Corporation (NYSE-CMS) | 4.4\% | 4.1\% | 4.1\% | 4.1\% | 4.0\% | 3.8\% | 4.1\% |
| Consolidated Edison, Inc. (NYSE-ED) | 4.4\% | 4.1\% | 4.1\% | 4.1\% | 4.0\% | 4.1\% | 4.1\% |
| DTE Energy Company (NYSE-DTE) | 5.0\% | 4.6\% | 4.6\% | 4.6\% | 4.6\% | 4.4\% | 4.6\% |
| Edison International (NYSE-EIX) | 3.6\% | 3.4\% | 3.3\% | 3.2\% | 3.3\% | 3.2\% | 3.3\% |
| Entergy Corporation (NYSE-ETR) | 5.4\% | 4.9\% | 5.0\% | 4.8\% | 4.6\% | 4.7\% | 4.9\% |
| Exelon Corporation (NYSE-EXC) | 5.0\% | 4.8\% | 4.9\% | 4.8\% | 5.0\% | 5.3\% | 5.0\% |
| FirstEnergy Corporation (ASE-FE) | 5.3\% | 4.8\% | 4.9\% | 4.9\% | 4.9\% | 5.2\% | 5.0\% |
| Great Plains Energy Incorporated (NYSE-GXP) | 4.6\% | 4.2\% | 4.1\% | 4.0\% | 4.1\% | 4.0\% | 4.2\% |
| Hawaiian Electric Industries, Inc. (NYSE-HE) | 5.5\% | 5.0\% | 5.0\% | 4.7\% | 4.8\% | 4.8\% | 5.0\% |
| IDACORP, Inc. (NYSE-IDA) | 3.3\% | 3.1\% | 3.0\% | 3.0\% | 2.9\% | 2.9\% | 3.0\% |
| MGE Energy, Inc. (NYSE-MGEE) | 3.7\% | 3.7\% | 3.6\% | 3.6\% | 3.4\% | 3.5\% | 3.6\% |
| Yextra Energy (NYSE-NEE) | 4.1\% | 4.0\% | 4.0\% | 4.0\% | 3.8\% | 3.7\% | 3.9\% |
| JGE Energy Corp. (NYSE-OGE) | 3.3\% | 3.1\% | 3.0\% | 2.9\% | 2.8\% | 2.8\% | 3.0\% |
| Pepco Holdings, Inc. (NYSE-POM) | 5.8\% | 5.6\% | 5.6\% | 5.6\% | 5.5\% | 5.4\% | 5.6\% |
| PG\&E Corporation (NYSE-PCG) | 4.4\% | 4.2\% | 4.3\% | 4.7\% | 4.6\% | 4.4\% | 4.4\% |
| Pinnacle West Capital Corp. (NYSE-PNW) | 5.0\% | 4.7\% | 4.6\% | 4.6\% | 4.5\% | 4.4\% | 4.6\% |
| Portland General Electric (NYSE-POR) | 4.7\% | 4.4\% | 4.4\% | 4.4\% | 4.3\% | 4.3\% | 4.4\% |
| PPL Corporation (NYSE-PPL) | 5.1\% | 4.8\% | 4.9\% | 4.8\% | 4.8\% | 5.0\% | 4.9\% |
| SCANA Corporation (NYSE-SCG) | 5.0\% | 4.7\% | 4.7\% | 4.6\% | 4.5\% | 4.4\% | 4.7\% |
| Southern Company (NYSE-SO) | 4.7\% | 4.4\% | 4.4\% | 4.4\% | 4.2\% | 4.2\% | 4.4\% |
| TECO Energy, Inc. (NYSE-TE) | 5.0\% | 4.7\% | 4.9\% | 4.7\% | 4.7\% | 4.6\% | 4.8\% |
| UIL Holdings Corporation (NYSE-UIL) | 5.4\% | 5.2\% | 5.2\% | 5.2\% | 5.1\% | 5.0\% | 5.2\% |
| UniSource Energy Corporation (NYSE-UNS) | 4.7\% | 4.5\% | 4.5\% | 4.6\% | 4.6\% | 4.6\% | 4.6\% |
| Westar Energy, Inc. (NYSE-WR) | 5.1\% | 4.8\% | 4.7\% | 4.7\% | 4.7\% | 4.5\% | 4.8\% |
| Wisconsin Energy Corporation (NYSE-WEC) | 3.4\% | 3.3\% | 3.2\% | 3.2\% | 3.1\% | 3.0\% | 3.2\% |
| Xcel Energy Inc. (NYSE-XEL) | 4.5\% | 4.1\% | 4.1\% | 4.0\% | 3.9\% | 3.9\% | 4.1\% |
| Mean | 4.6\% | 4.4\% | 4.4\% | 4.3\% | 4.3\% | 4.2\% | 4.4\% |
| Median | 4.7\% | 4.5\% | 4.5\% | 4.6\% | 4.5\% | 4.4\% | 4.5\% |

Data Source: AUS Utility Reports, monthly issues.

## Exhibit JRW-10

Kentucky Power Company
DCF Equity Cost Growth Rate Measures
Value Line Historic Growth Rates

| Electric Proxy Group |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Value Line Historic Growth |  |  |  |  |  |
| Company | Past 10 Years |  |  | Past 5 Years |  |  |
|  | Earnings | Dividends | Book <br> Value | Earnings | Dividends | Book <br> Value |
| ALLETE, Inc. (NYSE-ALE) |  |  |  | 3.5\% | 17.5\% | 6.0\% |
| Alliant Energy Corporation (NYSE-LNT) | 3.0\% | -3.5\% | 1.0\% | 9.0\% | 0.5\% | 3.5\% |
| Ameren Corporation (NYSE-AEE) | -0.5\% | -3.0\% | 3.5\% | -1.5\% | -6.0\% | 2.5\% |
| American Electric Power Co. (NYSE-AEP) | 2.5\% | -3.5\% | 1.0\% | 2.0\% | 2.0\% | 5.0\% |
| Avista Corporation (NYSE-AVA) | 4.0\% | 2.0\% | 4.0\% | 11.5\% | 10.0\% | 4.0\% |
| Cleco Corporation (NYSE-CNL) | 4.5\% | 1.0\% | 7.5\% | 7.5\% | 0.5\% | 11.0\% |
| CMS Energy Corporation (NYSE-CMS) | -7.5\% | -9.5\% | -6.0\% | 17.5\% |  | 1.5\% |
| Consolidated Edison, Inc. (NYSE-ED) | 1.0\% | 1.0\% | 3.5\% | 4.0\% | 1.0\% | 4.5\% |
| DTE Energy Company (NYSE-DTE) |  | 0.5\% | 3.5\% | 2.5\% | 1.0\% | 3.5\% |
| Edison International (NYSE-EIX) |  | 2.5\% | 9.5\% | 10.0\% | 15.5\% | 10.5\% |
| Entergy Corporation (NYSE-ETR) | 10.0\% | 9.0\% | 4.0\% | 10.0\% | 10.5\% | 4.0\% |
| Exelon Corporation (NYSE-EXC) | 9.5\% |  | 5.0\% | 8.0\% | 10.5\% | 6.5\% |
| FirstEnergy Corporation (ASE-FE) | 4.5\% | 4.0\% | 3.5\% | 9.0\% | 5.0\% | 1.0\% |
| Great Plains Energy Incorporated (NYSE-GXP) | -3.5\% | -4.0\% | 4.0\% | -11.5\% | -8.0\% | 7.0\% |
| Hawaiian Electric Industries, Inc. (NYSE-HE) | -2.5\% |  | 2.0\% | -6.0\% |  | 1.0\% |
| IDACORP, Inc. (NYSE-IDA) | -0.5\% | -4.5\% | 3.5\% | 11.0\% | -2.5\% | 4.5\% |
| MGE Energy, Inc. (NYSE-MGEE) | 4.5\% | 1.0\% | 6.5\% | 7.0\% | 1.5\% | 6.5\% |
| Nextera Energy (NYSE-NEE) | 8.0\% | 6.0\% | 7.5\% | 12.0\% | 7.5\% | 9.0\% |
| OGE Energy Corp. (NYSE-OGE) | 3.5\% | 0.5\% | 5.0\% | 9.0\% | 1.5\% | 8.5\% |
| Pepco Holdings, Inc. (NYSE-POM) | -0.5\% |  | 0.5\% | -0.5\% | 1.5\% | 1.0\% |
| PG\&E Corporation (NYSE-PCG) |  | 3.5\% | 5.5\% | 7.0\% |  | 10.5\% |
| Pinnacle West Capital Corp. (NYSE-PNW) | -2.5\% | 4.5\% | 2.5\% | 0.5\% | 3.0\% | 0.5\% |
| Portland General Electric (NYSE-POR) |  |  |  | 7.5\% |  | 2.0\% |
| PPL Corporation (NYSE-PPL) | 4.5\% | 9.5\% | 9.5\% | 1.0\% | 10.0\% | 7.0\% |
| SCANA Corporation (NYSE-SCG) | 4.5\% | 3.5\% | 4.0\% | 2.0\% | 5.0\% | 4.5\% |
| Southern Company (NYSE-SO) | 2.0\% | 2.5\% | 2.5\% | 2.5\% | 4.0\% | 5.5\% |
| TECO Energy, Inc. (NYSE-TE) | -5.5\% | -4.5\% | -1.5\% | 12.0\% | -0.5\% | 5.0\% |
| UIL Holdings Corporation (NYSE-UIL) | -1.0\% |  |  | 7.5\% |  | -2.0\% |
| UniSource Energy Corporation (NYSE-UNS) | 7.0\% |  | 8.0\% | 8.5\% | 13.0\% | 4.5\% |
| Westar Energy, Inc. (NYSE-WR) |  | -4.5\% | -3.0\% | 1.0\% | 7.0\% | 6.0\% |
| Wisconsin Energy Corporation (NYSE-WEC) | 8.0\% | -1.0\% | 6.0\% | 8.5\% | 10.0\% | 7.5\% |
| Xcel Energy Inc. (NYSE-XEL) | -1.0\% | -4.0\% |  | 4.0\% | 4.0\% | 4.0\% |
| Mean | 2.2\% | 0.4\% | 3.7\% | 5.5\% | 4.6\% | 4.9\% |
| Median | 2.8\% | 1.0\% | 3.8\% | 7.3\% | 4.0\% | 4.5\% |
| Data Source: Value Line Investment Survey. | Average of Median Figures $=$ |  |  | 3.9\% |  |  |

## Exhibit JRW-10

Kentucky Power Company
DCF Equity Cost Growth Rate Measures
Value Line Projected Growth Rates

Electric Proxy Group


Data Source: Value Line Investment Survey,

## Kentucky Power Company

DCF Equity Cost Growth Rate Measures Analysts Projected EPS Growth Rate Estimates

| Electric Proxy Group |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Company | Yahoo | Zack's | Reuters | Average |
| ALLETE, Inc. (NYSE-ALE) | 5.0\% | 5.0\% | 6.5\% | 5.5\% |
| Alliant Energy Corporation (NYSE-LNT) | 4.8\% | 6.0\% | 5.3\% | 5.4\% |
| Ameren Corporation (NYSE-AEE) | -1.0\% | 4.0\% | -1.9\% | 0.4\% |
| American Electric Power Co. (NYSE-AEP) | 3.8\% | 4.3\% | 4.2\% | 4.1\% |
| Avista Corporation (NYSE-AVA) | 4.0\% | 4.7\% | 4.5\% | 4.4\% |
| Cleco Corporation (NYSE-CNL) | 3.0\% | N/A | 3.0\% | 3.0\% |
| CMS Energy Corporation (NYSE-CMS) | 6.1\% | 5.5\% | 6.1\% | 5.9\% |
| Consolidated Edison, Inc. (NYSE-ED) | 3.6\% | 3.7\% | 3.7\% | 3.7\% |
| DTE Energy Company (NYSE-DTE) | 4.1\% | 4.2\% | 3.8\% | 4.0\% |
| Edison International (NYSE-EIX) | 3.0\% | 5.0\% | 3.0\% | 3.7\% |
| Entergy Corporation (NYSE-ETR) | -3.9\% | 2.0\% | -0.1\% | -0.7\% |
| Exelon Corporation (NYSE-EXC) | -7.2\% | 0.0\% | -2.0\% | -3.1\% |
| FirstEnergy Corporation (ASE-FE) | 1.4\% | 1.0\% | 3.0\% | 1.8\% |
| Great Plains Energy Incorporated (NYSE-GXP) | 4.1\% | 7.0\% | 4.4\% | 5.2\% |
| Hawaiian Electric Industries, Inc. (NYSE-HE) | 11.4\% | 6.5\% | 8.4\% | 8.8\% |
| IDACORP, Inc. (NYSE-IDA) | 4.0\% | 5.0\% | 4.7\% | 4.6\% |
| MGE Energy, Inc. (NYSE-MGEE) | 4.0\% | 4.0\% | 4.0\% | 4.0\% |
| Nextera Energy (NYSE-NEE) | 5.2\% | 6.4\% | 5.7\% | 5.8\% |
| OGE Energy Corp. (NYSE-OGE) | 7.7\% | 5.9\% | 6.8\% | 6.8\% |
| Pepco Holdings, Inc. (NYSE-POM) | 2.2\% | 4.0\% | 4.9\% | 3.7\% |
| PG\&E Corporation (NYSE-PCG) | 2.3\% | 4.3\% | 3.5\% | 3.4\% |
| Pinnacle West Capital Corp. (NYSE-PNW) | 4.8\% | 5.3\% | 5.5\% | 5.2\% |
| Portland General Electric (NYSE-POR) | 5.9\% | 5.0\% | 5.7\% | 5.5\% |
| PPL Corporation (NYSE-PPL) | 4.6\% | N/A | 2.9\% | 3.8\% |
| SCANA Corporation (NYSE-SCG) | 4.2\% | 4.0\% | 4.3\% | 4.2\% |
| Southern Company (NYSE-SO) | 5.9\% | 5.0\% | 5.8\% | 5.6\% |
| TECO Energy, Inc. (NYSE-TE) | 4.2\% | 3.7\% | 4.6\% | 4.2\% |
| UIL Holdings Corporation (NYSE-UIL) | 4.1\% | 4.0\% | 4.0\% | 4.0\% |
| UniSource Energy Corporation (NYSE-UNS) | 3.0\% | 2.6\% | 3.0\% | 2.9\% |
| Westar Energy, Inc. (NYSE-WR) | 4.2\% | 6.1\% | 5.0\% | 5.1\% |
| Wisconsin Energy Corporation (NYSE-WEC) | 6.0\% | 6.3\% | 7.3\% | 6.5\% |
| Xcel Energy Inc. (NYSE-XEL) | 4.9\% | 5.1\% | 5.1\% | 5.0\% |
| Mean | 3.7\% | 4.5\% | 4.2\% | 4.1\% |
| Median | 4.1\% | 4.9\% | 4.5\% | 4.2\% |

Data Sources: www.reuters.com, www.zacks.com, http://quote.yahoo.com, February 24, 2011.

## Exhibit JRW-10

## Kentucky Power Company <br> DCF Growth Rate Indicators

## Electric Proxy Group <br> Summary Growth Rates

| Growth Rate Indicator | Proxy Group |
| :--- | :---: |
| Historic Value Line Growth <br> in EPS, DPS, and BVPS | $3.9 \%$ |
| Projected Value Line Growth <br> in EPS, DPS, and BVPS | $4.2 \%$ |
| Sustainable Growth <br> ROE \% Retention Rate | $4.0 \%$ |
| Projected EPS Growth from First <br> Call, Zacks, and Reuters | $4.2 \%$ |
| Average of Historic and Projected <br> Growth Rates | $4.1 \%$ |
| Average of Sustainable and <br> Projected Growth Rates | $4.1 \%$ |

## Exhibit JRW-11

## Kentucky Power Company <br> Capital Asset Pricing Model

Electric Proxy Group

| Risk-Free Interest Rate | $4.00 \%$ |
| :--- | ---: |
| Beta $^{*}$ | 0.70 |
| Ex Ante Equity Risk Premium** | $4.95 \%$ |
| CAPM Cost of Equity | $7.5 \%$ |

* See page 3 of Exhibit JRW-11
** See pages 5 and 6 of Exhibit JRW-11


## Exhibit JRW-11

Ten-Year U.S. Treasury Yields
January 2000-Present


Exhibit JRW-11

Panel A
Betas
Calculation of Beta


Electric Proxy Group

| Company Name | Beta |
| :--- | :---: |
| ALLETE, Inc. (NYSE-ALE) | 0.70 |
| Alliant Energy Corporation (NYSE-LNT) | 0.75 |
| Ameren Corporation (NYSE-AEE) | 0.80 |
| American Electric Power Co. (NYSE-AEP) | 0.70 |
| Avista Corporation (NYSE-AVA) | 0.70 |
| Cleco Corporation (NYSE-CNL) | 0.70 |
| CMS Energy Corporation (NYSE-CMS) | 0.75 |
| Consolidated Edison, Inc. (NYSE-ED) | 0.60 |
| DTE Energy Company (NYSE-DTE) | 0.75 |
| Edison International (NYSE-EIX) | 0.80 |
| Entergy Corporation (NYSE-ETR) | 0.70 |
| Exelon Corporation (NYSE-EXC) | 0.80 |
| FirstEnergy Corporation (ASE-FE) | 0.80 |
| Great Plains Energy Incorporated (NYSE-GXP) | 0.75 |
| Hawaiian Electric Industries, Inc. (NYSE-HE) | 0.70 |
| IDACORP, Inc. (NYSE-IDA) | 0.70 |
| MGE Energy, Inc. (NASDAQ-MGEE) | 0.60 |
| NextEra Energy (NYSE-NEE) | 0.75 |
| OGE Energy Corp. (NYSE-OGE) | 0.80 |
| Pepco Holdings, Inc. (NYSE-POM) | 0.80 |
| PG\&E Corporation (NYSE-PCG) | 0.55 |
| Pinnacle West Capital Corp. (NYSE-PNW) | 0.70 |
| Portland General Electric (NYSE-POR) | 0.75 |
| PPL Corporation (NYSE-PPL) | 0.65 |
| SCANA Corporation (NYSE-SCG) | 0.70 |
| Southern Company (NYSE-SO) | 0.55 |
| TECO Energy, Inc. (NYSE-TE) | 0.85 |
| UIL Holdings Corporation (NYSE-UIL) | 0.70 |
| UniSource Energy Corporation (NYSE-UNS) | 0.75 |
| Westar Energy, Inc. (NYSE-WR) | 0.75 |
| Wisconsin Energy Corporation (NYSE-WEC) | 0.65 |
| Xcel Energy Inc. (NYSE-XEL) | 0.65 |
| Mean | 0.72 |
| Median | 0.70 |
| (NE |  |

Data Source: Value Line Investment Survey, 2012.

## Exhibit $\mathbb{I R W}-11$

Risk Premium Approaches

|  | Historical Ex Post Exess Retums | Surveys | Ex Ante Models and Market Data |
| :---: | :---: | :---: | :---: |
| Means of Assessing the Equity-Bond Risk Prenium | Historical average is a popularproxy for the exante premium - but lifely to be misleading | Investor and expert surveys can provide dinect estimates of prevailing expected returnspremiums | Cument financial market prices (simple valuation ratios or DCE. based measures) can give most objecture estimates of fasible ex ante equity-hond risl premium |
| ProblemsiDehated Issues | Time wariation in required returns and systematic selection and other biases have boosted valuations over time, and have exaggerated realixed extess equity returns compared with ex ante expected premiums | Limited survey histories and questions of survey representativeness. <br> Surveys may tell more about hoped-for expected returns than ahout objective required premiums due to irrational hiases such as extrapolation. | Assumptions needed for DCF inputs, notably the trend earnings growth rate, malre even these models" outputs subjective. <br> The range of views on the growth rate, as well as the debate on the relevant stock and bond yields, leads to a range of premium estimates. |

Source: Antti Ilmanen, Expected Returns on Stocks and Bonds," Journal of Portfolio Management, (Winter 2003).

Exhibit JRW-11

|  |  |  |  | Kentucky Power Company Capital Asset Pricing Model Equity Risk Premium |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Publication | Time Period |  | Return |  | nge | Midpoint |  | Median |
| --acgory | Study Authors | Date | Of Study | Methodology | Measure | Low | High | of Range | Mean |  |
| Historical | k Premium |  |  |  |  |  |  |  |  |  |
|  | Ibbotson | 2012 | 1926-2011 | Historical Stock Returns - Bond Returns | Arithmetic |  |  |  | 570\% |  |
|  |  |  |  |  | Geometric |  |  |  | 410\% |  |
|  | Bate | 2008 | 1900-2007 | Historical Stock Returns - Bond Returns | Geometric |  |  |  | $450 \%$ |  |
|  | Shiller | 2006 | 1926-2005 | Historical Stock Returns - Bond Returns | Arithnetic |  |  |  | 7.00\% |  |
|  |  |  |  |  | Geometric |  |  |  | 550\% |  |
|  | Damodoran | 2006 | 1926-2005 | Historical Stock Retums - Bond Returns | Arithmetic |  |  |  | 670\% |  |
|  |  |  |  |  | Geometric |  |  |  | 5.10\% |  |
|  | Siegel | 2005 | 1926-2005 | Historical Stock Returns - Bond Retums | Arithmetic |  |  |  | 610\% |  |
|  |  |  |  |  | Geometric |  |  |  | 460\% |  |
|  | Dimson, Marsh, and Staunton | 2006 | 1900-2005 | Historical Stock Returms - Bond Returns | Arithmetic |  |  |  | $550 \%$ |  |
|  | Goyal \& Welch | 2006 | 1872-2004 | Historical Stock Returns - Bond Returns |  |  |  |  | 4.77\% |  |
|  | Median |  |  |  |  |  |  |  |  | 5.50\% |
| Ex Ante 1 | Is (Puzzle Research) |  |  |  |  |  |  |  |  |  |
|  | Claus Thomas | 2001 | 1985-1998 | Abnormal Eamings Model |  |  |  |  | 300\% |  |
|  | Amott and Berstein | 2002 | 1810-2001 | Fundamentals - Div Yld + Growth |  |  |  |  | 2.40\% |  |
|  | Constantinides | 2002 | 1872-2000 | Historical Returns \& Fundamentals - P/D \& P/E |  |  |  |  | 690\% |  |
|  | Comell | 1999 | 1926-1997 | Historical Retums \& Fundamental GDP/Earnings |  | 350\% | 5.50\% | 450\% | 450\% |  |
|  | Easton, Taylor, et al | 2002 | 1981-1998 | Residual Incorne Model |  |  |  |  | $530 \%$ |  |
|  | Fama French | 2002 | 1951-2000 | Fundamental DCF with EPS and DPS Growth |  | 255\% | $432 \%$ |  | 344\% |  |
|  | Harris \& Marston | 2001 | 1982-1998 | Fundamental DCF with Analysts' EPS Growth |  |  |  |  | 714\% |  |
|  | Best \& Byrne | 2001 |  |  |  |  |  |  |  |  |
|  | McKinsey | 2002 | 1962-2002 | Fundamental (P/E, D/P, \& Earnings Growth) |  | 350\% | 400\% |  | 3.75\% |  |
|  | Siegel | 2005 | 1802-2001 | Historical Earnings Yield | Geometric |  |  |  | 250\% |  |
|  | Grabowski | 2006 | 1926-2005 | Historical and Projected |  | 3.50\% | 6.00\% | 4.75\% | 475\% |  |
|  | Maheu \& McCurdy | 2006 | 1885-2003 | Historical Excess Returns, Structural Breaks, |  | 4.02\% | 5.10\% | 4.56\% | 456\% |  |
|  | Bostock | 2004 | 1960-2002 | Bond Yields, Credit Risk, and Income Volatility |  | 3.90\% | 130\% | 260\% | $260 \%$ |  |
|  | Bakshi \& Chen | 2005 | 1982-1998 | Fundamentals - Interest Rates |  |  |  |  | 731\% |  |
|  | Donaldson, Kamstra, \& Kramer | 2006 | 1952-2004 | Fundamental, Dividend yld, Returns, \& Volatility |  | 300\% | 400\% | 350\% | 350\% |  |
|  | Campbell | 2008 | 1982-2007 | Historical \& Projections (D/P \& Earnings Growth) |  | 410\% | $540 \%$ |  | 475\% |  |
|  | Best \& Byme | 2001 | Projection | Fundamentals - Div Yld + Growth |  |  |  |  | 200\% |  |
|  | Fernandez | 2007 | Projection | Required Equity Risk Premium |  |  |  |  | 400\% |  |
|  | DeLong \& Magin | 2008 | Projection | Eamings Yjeld - TIPS |  |  |  |  | 3.22\% |  |
|  | Damodoran | 2012 | Projection | Fundamentals - Implied from FCF to Equity Model |  |  |  |  | 602\% |  |
|  | Social Security |  |  |  |  |  |  |  |  |  |
|  | Office of Chief Actuary |  | 1900-1995 |  |  |  |  |  |  |  |
|  | John Campbell | 2001 | 1860-2000 | Historical \& Projections (D/P \& Earnings Growth) | Arithmetic | 3.00\% | 400\% | $350 \%$ | $350 \%$ |  |
|  |  |  | Projected for 75 Years |  | Geometric | 1.50\% | $250 \%$ | $200 \%$ | 200\% |  |
|  | Peter Diamond | 2001 | Projected for 75 Years | Fundamentals (D/P, GDP Growth) |  | 300\% | 480\% | 390\% | 390\% |  |
|  | John Shoven | 2001 | Projected for 75 Years | Fundamentals (D/P, P/E, GDP Growti) |  | 3.00\% | $3.50 \%$ | 3.25\% | 3.25\% |  |
|  | Median |  |  |  |  |  |  |  |  | 3.75\% |
| Surveys |  |  |  |  |  |  |  |  |  |  |
|  | Survey of Financial Forecasters | 2012 | 10-Year Projection | About 50 Financial Forecastsers |  |  |  |  | 2.80\% |  |
|  | Duke - CFO Magazine Survey | 2011 | 10-Year Projection | Approximately 500 CFOs |  |  |  |  | 430\% |  |
|  | Welch - Academics | 2008 | 30-Year Projection | Random Academics |  | 500\% | 5.74\% | 537\% | 537\% |  |
|  | Fernandez - Academics | 2011 | Long - Term | Survey of Academics |  |  |  |  | 550\% |  |
|  | Fernandez-Analysts | 2011 | Long-Term | Survey of Analysts |  |  |  |  | 500\% |  |
|  | Femandez - Companies | 2011 | Long. Term | Survey of Companies |  |  |  |  | 5.20\% |  |
|  | Median |  |  |  |  |  |  |  |  | 5.10\% |
| Building |  |  |  |  |  |  |  |  |  |  |
|  | Ibbotson and Chen | 2011 | 1926-2010 | Historical Supply Model (D/P \& Earnings Growth) | Arithmetic Geometric |  |  | $\begin{aligned} & 5.99 \% \\ & 3.91 \% \end{aligned}$ | 495\% |  |
|  | Woolridge |  | 2012 | Current Supply Model (D/P \& Earnings Growth) |  |  |  |  | 4.50\% |  |
|  | Median |  |  |  |  |  |  |  |  | 4.73\% |
| Mean |  |  |  |  |  |  |  |  |  | 4.77\% |
| Median |  |  |  |  |  |  |  |  |  | 4.91\% |


|  | Kentucky Power CompanyCapital Asset Pricing ModelEquity Risk PreminmSummary of $2010-12$ Equity Risk Premium Sudies |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Study Authors | Publication Date | Time Period Of Study | Methodology | Return Measure | $\begin{array}{r} R \\ \text { Low } \end{array}$ | High | Midpoint of Range | Mean | Average |
| Ibbotson | 2012 | 1926.2011 | Historical Stock Returns - Bond Retums | Arithmetic Geometric |  |  |  | $\begin{aligned} & 5.70 \% \\ & 4.10 \% \\ & \hline \end{aligned}$ |  |
| Median |  |  |  |  |  |  |  |  | 4.90\% |
| reh) |  |  |  |  |  |  |  |  |  |
| Damodoran | 2012 | Projection | Fundamentals - Implied from FCF to Equity Model |  |  |  |  | 6.02\% |  |
| Median |  |  |  |  |  |  |  |  | 6.02\% |
| Survey of Financial Forecasters | 2012 | 10-Year Projection | About 50 Financial Forecastsers |  |  |  |  | 280\% |  |
| Duke - CFO Magazine Survey | 2011 | 10 -Year Projection | Approximately 500 CFOs |  |  |  |  | 4.30\% |  |
| Fernandez - Academics | 2011 | Long. Term | Survey of Academics |  |  |  |  | 5.50\% |  |
| Fernandez - Analysts | 2011 | Long-Term | Survey of Analysts |  |  |  |  | 5.00\% |  |
| Femandez - Companies | 2011 | Long-Term | Survey of Companies |  |  |  |  | 5.20\% |  |
| Median |  |  |  |  |  |  |  |  | 5.00\% |
| Tbbotson and Chen | 2011 | 1926-2010 | Historical Supply Model (D/P \& Earnings Growh) | Arithmetic Geometric |  |  | $\begin{aligned} & 599 \% \\ & 3.91 \% \end{aligned}$ | 495\% |  |
| Woolridge |  | 2012 | Current Supply Model (D/P \& Earnings Growth) |  |  |  |  | 4.50\% |  |
| Median |  |  |  |  |  |  |  |  | 4.73\% |
|  |  |  |  |  |  |  |  |  | 5.16\% |
|  |  |  |  |  |  |  |  |  | 4.95\% |

Case No. 2011-00401
Exhibit JRW-11
CAPM Study
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Exhibit JRW-11

Kentucky Power Company
Decomposing Equity Market Returns
The Building Blocks Methodology


## Exhibit JRW-11

## Kentucky Power Company

## 2012 Survey of Professional Forecasters <br> Philadelphia Federal Reserve Bank <br> Long-Term Forecasts

Table Seven
LONG-TERM (10 YEAR) FORECASTS

| Panel A |  | Panel B |  |
| :---: | :---: | :---: | :---: |
| SERIES: CPI INFLATION RATE |  | SERIES: REAL GDP GROWTH RATE |  |
| STATISTIC |  | STATISTIC |  |
| MINIMUM | 0.99 | MINIMUM | 1.90 |
| LOWER QUARTILE | 2.10 | LOWER QUARTILE | 2.50 |
| MEDIAN | 2.30 | MEDIAN | 2.64 |
| UPPER QUARTILE | 2.70 | UPPER QUARTILE | 2.90 |
| MAXIMUM | 6.40 | MAXIMUM | 3.75 |
| MEAN | 2.49 | MEAN | 2.67 |
| STD. DEV. | 0.84 | STD. DEV. | 0.41 |
| N | 37 | N | 37 |
| MISSING | 8 | MISSING | 8 |
| Panel C |  | Panel D |  |
| SERIES: PRODUCTIVITY GROWTH |  | SERIES: STOCK RETURNS (S\&P 500) |  |
| STATISTIC |  | STATISTIC |  |
| MINIMUM | 1.20 | MINIMUM | 4.00 |
| LOWER QUARTILE | 1.60 | LOWER QUARTILE | 5.00 |
| MEDIAN | 1.85 | MEDIAN | 6.80 |
| UPPER QUARTILE | 2.10 | UPPER QUARTILE | 7.60 |
| MAXIMUM | 3.10 | MAXIMUM | 9.20 |
| MEAN | 1.93 | MEAN | 6.30 |
| STD. DEV. | 0.45 | STD. DEV. | 1.54 |
| N | 26 | N | 19 |
| MISSING | 19 | MISSING | 26 |
| Panel E |  | Panel F |  |
| SERIES: BOND RETU |  | SERIES: BILL RETUR |  |
| STATISTIC |  | STATISTIC |  |
| MINIMUM | -2.00 | MINIMUM | -2.00 |
| LOWER QUARTILE | 3.40 | LOWER QUARTILE | 2.75 |
| MEDIAN | 4.00 | MEDIAN | 3.00 |
| UPPER QUARTILE | 4.50 | UPPER QUARTILE | 3.31 |
| MAXIMUM | 8.40 | MAXIMUM | 4.75 |
| MEAN | 3.83 | MEAN | 2.93 |
| STD. DEV. | 1.72 | STD. DEV. | 1.13 |
| N | 26 | N | 30 |
| MISSING | 19 | MISSING | 13 |

[^13]
## Exhibit JRW-11

## Kentucky Power Company

University of Michigan Survey Research Center
Expected Short-Term Inflation Rate


Data Source: http://research.stlouisfed.org/fred2/series/MICH?cid=98

## Decomposing Equity Market Returns <br> The Building Blocks Methodology

S\&P 500 Dividend Yield


S\&P 500 P/E Ratio


Case No. 2011-00401
Exhibit JRW-11
CAPM Study
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Exhibit JRW-11
Kentucky Power Company
CAPM
Real S\&P 500 EPS Growth Rate

\begin{tabular}{|c|c|c|c|c|c|}
\hline Year \& S\&P 500
EPS \& Annual Inflation CPI \& Inflation Adjustment Factor \& $$
\begin{gathered}
\text { Real } \\
\text { S\&P } 500
\end{gathered}
$$
EPS \& <br>
\hline 1960 \& 3.10 \& 1.48 \& \& 3.10 \& \multirow[b]{10}{*}{10-Year} <br>
\hline 1961 \& 3.37 \& 0.07 \& 1.01 \& 3.35 \& <br>
\hline 1962 \& 3.67 \& 1.22 \& 1.02 \& 3.59 \& <br>
\hline 1963 \& 4.13 \& 1.65 \& 1.04 \& 3.99 \& <br>
\hline 1964 \& 4.76 \& 1.19 \& 1.05 \& 4.55 \& <br>
\hline 1965 \& 5.30 \& 1.92 \& 1.07 \& 4.97 \& <br>
\hline 1966 \& 5.41 \& 3.35 \& 1.10 \& 4.90 \& <br>
\hline 1967 \& 5.46 \& 3.04 \& 1.14 \& 4.80 \& <br>
\hline 1968 \& 5.72 \& 4.72 \& 1.19 \& 4.81 \& <br>
\hline 1969 \& 6.10 \& 6.11 \& 1.26 \& 4.83 \& <br>
\hline 1970 \& 5.51 \& 5.49 \& 1.34 \& 4.13 \& \multirow[t]{10}{*}{2.89\%} <br>
\hline 1971 \& 5.57 \& 3.36 \& 1.38 \& 4.04 \& <br>
\hline 1972 \& 6.17 \& 3.41 \& 1.43 \& 4.33 \& <br>
\hline 1973 \& 7.96 \& 8.80 \& 1.55 \& 5.13 \& <br>
\hline 1974 \& 9.35 \& 12.20 \& 1.74 \& 5.37 \& <br>
\hline 1975 \& 7.71 \& 7.01 \& 1.86 \& 4.14 \& <br>
\hline 1976 \& 9.75 \& 4.81 \& 1.95 \& 4.99 \& <br>
\hline 1977 \& 10.87 \& 6.77 \& 2.08 \& 5.22 \& <br>
\hline 1978 \& 11.64 \& 9.03 \& 2.27 \& 5.13 \& <br>
\hline 1979 \& 14.55 \& 13.31 \& 2.57 \& 5.66 \& <br>
\hline 1980 \& 14.99 \& 12.40 \& 2.89 \& 5.18 \& \multirow[t]{10}{*}{$2.30 \%$

$10-Y e a r$} <br>
\hline 1981 \& 15.18 \& 8.94 \& 3.15 \& 4.82 \& <br>
\hline 1982 \& 13.82 \& 3.87 \& 3.27 \& 4.23 \& <br>
\hline 1983 \& 13.29 \& 3.80 \& 3.40 \& 3.91 \& <br>
\hline 1984 \& 16.84 \& 3.95 \& 3.53 \& 4.77 \& <br>
\hline 1985 \& 15.68 \& 3.77 \& 3.66 \& 4.28 \& <br>
\hline 1986 \& 14.43 \& 1.13 \& 3.70 \& 3.90 \& <br>
\hline 1987 \& 16.04 \& 4.41 \& 3.87 \& 4.15 \& <br>
\hline 1988 \& 22.77 \& 4.42 \& 4.04 \& 5.64 \& <br>
\hline 1989 \& 24.03 \& 4.65 \& 4.22 \& 5.69 \& <br>
\hline 1990 \& 21.73 \& 6.11 \& 4.48 \& 4.85 \& \multirow[t]{9}{*}{-0.65\%} <br>
\hline 1991 \& 19.10 \& 3.06 \& 4.62 \& 4.14 \& <br>
\hline 1992 \& 18.13 \& 2.90 \& 4.75 \& 3.81 \& <br>
\hline 1993 \& 19.82 \& 2.75 \& 4.88 \& 4.06 \& <br>
\hline 1994 \& 27.05 \& 2.67 \& 5.01 \& 5.40 \& <br>
\hline 1995 \& 35.35 \& 2.54 \& 5.14 \& 6.88 \& <br>
\hline 1996 \& 35.78 \& 3.32 \& 5.31 \& 6.74 \& <br>
\hline 1997 \& 39.56 \& 1.70 \& 5.40 \& 7.33 \& <br>
\hline 1998 \& 38.23 \& 1.61 \& 5.48 \& 6.97 \& <br>

\hline 1999 \& 45.17 \& 2.68 \& 5.63 \& 8.02 \& \multirow[t]{2}{*}{$$
\frac{10 \text {-Year }}{6.29 \%}
$$} <br>

\hline 2000 \& 52.00 \& 3.39 \& 5.82 \& 8.93 \& <br>
\hline 2001 \& 44.23 \& 1.55 \& 5.92 \& 7.48 \& <br>
\hline 2002 \& 47.24 \& 2.38 \& 6.06 \& 7.80 \& <br>
\hline 2003 \& 54.15 \& 1.88 \& 6.17 \& 8.77 \& <br>
\hline 2004 \& 67.01 \& 3.26 \& 6.37 \& 10.51 \& <br>
\hline 2005 \& 68.32 \& 3.42 \& 6.60 \& 10.35 \& <br>
\hline 2006 \& 81.96 \& 2.54 \& 6.77 \& 12.11 \& <br>
\hline 2007 \& 87.51 \& 4.08 \& 7.04 \& 12.43 \& <br>
\hline 2008 \& 65.39 \& 0.09 \& 7.05 \& 9.28 \& \multirow[b]{2}{*}{10-Year} <br>
\hline 2009 \& 59.65 \& 2.72 \& 7.24 \& 8.24 \& <br>
\hline 2010 \& 83.66 \& 1.50 \& 7.35 \& 11.39 \& \multirow[t]{2}{*}{2.46\%} <br>
\hline 2011 \& 97.05 \& 2.96 \& 7.57 \& 12.83 \& <br>
\hline \multicolumn{4}{|l|}{Data Source: hitp://pages.stern.nyu.edu/-adamodar/} \& Real EPS Growth \& 2.8\% <br>
\hline
\end{tabular}

Panel A
Long-Term Forecasted Versus Actual EPS Growth Rates 1988-2009


Panel B
Long-Term Forecasted EPS Growth Rates
1988-2007


Source: Patrick J. Cusatis and J. Randall Woolridge, "The Accuracy of Analysts' Long-Term Earnings Per Share Growth Rate Forecasts," (July, 2008).

## THE WALL STRERT JOIRNAL.

## Study Suggests Bias in Analysts ${ }^{\dagger}$ Rosy Forecasts

By ANDREW EDWARDS

Mared 21, 200S; Foge GO
Despite an economy teetering on the brink of a recession -- if not already in one -analysts are still painting a rosy picture of earnings growth, according to a study done by Penn State's Smeal College of Business.

The report questions analysts' impartiality five years after then-Nev York Attorney General Eliot Spitzer forced analysts to pay $\$ 1.5$ bilion in damages after finding evidence of bias.
"Wall Street analysts basically do two things: recommend stocks to buy and forecast earnings," said J. Randall Woolridge, professor of finance. "Previous studies suggest their stock recommendations do not perform well, and now we show that their longterm earnings-per-share growth-rate forecasts are excessive and upwardly biased."
'The report, which examined analysts' long-term (three to five years) and one-year pershare earnings expectations from 1984 through 2006 found that companies' long-term earnings growth surpassed analysts' expectations in only two instances, and those came right after recessions.

Over the entire time period, analysts' long-term forecast earnings-per-share growth averaged $14.7 \%$, compared with actual growth of $9.1 \%$. One-year per-share earnings expectations were slightly more accurate: The average forecast was for $13.8 \%$ growth and the average actual growth rate was $9.8 \%$.
"A significant factor in the upward bias in long-term earnings-rate forecasts is the reluctance of analysts to forecast" profit declines, Mr. Woolridge said. The study found that nearly one-third of all companies experienced profit drops over successive three-to-five-year periods, but analysts projected drops less than $1 \%$ of the time.

The study's authors said, "Analysts are rewarded for biased forecasts by their employers, who want them to hype stocks so that the brokerage house can gamer trading commissions and win underwriting deals."

They also concluded that analysts are under pressure to hype stocks to generate trading commissions, and they often don't follow stocks they don't like.

Wiite to Andrew Edwards at andrew.edwards(@dowjones.com

## Blopmberg Businessweek

## For Allalysts, Things Are Always Looking Up

# They re raising earnings estimates for U.S. companies at a record pace 

ByRoben Ferad

For yens: the rap on Will Street securites sulysts was that they were shills, teleninty producing upbent resench ou compenies they cover to help theit employers win invement benking busimes. The dynemic was urell understood: Let my benk take your compeny public, or advise it on this enquisition. gnd-wink, wink-I will recommend your steck through thick or thim. Ater the intenet bubble burst, thet

 b Euking.
 econony sud see troublen-the Europen debt crisis, persistently high umemployment worldwide, and housing woes in the U.S. Stock zulysts as agroup sem unEsed. Projected 2010 proin growth sor compenies in the Stenderd 疋 Poor"s Sob-stock index hes climbed seren perentege points this quetter, to 34 parcent deta compled by Bloomberg show. Acoording to Santord C. Benstem (AB), thers the sestest pare sive 1080, whin the Dow Jones industrial arorge was queted in the hundreds nd Nancy Renen was getting ready to order new window treatments for the Oval Oince



 would be arecot, sumpssing the prerious high resched in 2007.

Fith such prospects, its net sutprising that more then hale of S 2 P 500-listed stecks besst oferll buy

 correct: the metket would appest to be attrectively priced right now. Using the 595.53 per shere itgure, the
 high by, sEy, 20 presut, thePE would jump to smost 14 .
 report by Mare Goailat Rinh Raj: and Abhishek Sexan "Analyst here been peristenty orer-

 heve been alnost 100 percent too high:" Eren ater regulations were enseted to wed out conlicts and improve the riger of their calculaticus. As the chat below shows, in most yens sulyste hereben sored to lower their astimetes ater it beome apprent they lied set them too high

While a Fw zugher, like Meredith Whitner, heve nede thsir nemas on berish calls, most ste chronionlly bullish Part of the problem is that despite all the reioms they remsin to alioned with the compenies they cower "Angyste still need to git the bulk of teir inormation fom compuis, whith heve an incentive to be orer-optimistic" seve Stephen Beintrifge, aprofeser at UCLA Lew School who



 stringthening dollar, which huts exports, end highor corporste borrowing costs, Derid Rosenberge ohien
 Bernstem"s Adm Patker sevs erey 10 parent drop in the value of the euro hocks U.S. convorete


As realites hit home, "It

 holds, melysts sre bound to curb their anthusian beletedy; teling us next yest whet we revily heded to have this $y$ ex.




## The Earnings Roller Coaster






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Panel A
Long-Term Forecasted Versus Actual EPS Growth Rates
Electric Utility Companies
1988-2008


Data Source: IBES
Panel B
Long-Term Forecasted Versus Actual EPS Growth Rates
Gas Distribution Companies


Exhibit JRW-12
Value Line's 3-5 year EPS Growth Rate Forecasts
Page 6 of 6
Panel A
Value Line 3-5 year EPS Growth Rate Forecasts

|  | Average <br> Projected EPS <br> Growth rate | Number of Negative <br> EPS Growth <br> Projections | Percent of Negative <br> EPS Growth <br> Projections |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 , 9 9 6}$ Companies | $\mathbf{1 4 . 4 5 \%}$ | 56 | $\mathbf{2 . 8 1 \%}$ |

Panel B
Historical Five-Year EPS Growth Rates for Value Line Companies

|  | Average <br> Historical EPS <br> Growth rate | Number with Negative <br> Historical EPS Growth | Percent with <br> Negative Historical <br> EPS Growth |
| :---: | :---: | :---: | :---: |
| $\mathbf{2 , 1 4 7}$ Companies | $8.38 \%$ | 654 | $\mathbf{3 0 . 4 0 \%}$ |

Source: Value Line Investment Analyzer, April 2011.

## Appendix A <br> Educational Background, Research, and Related Business Experience <br> J. Randall Woolridge

J. Randall Woolridge is a Professor of Finance and the Goldman, Sachs \& Co. and Frank P. Smeal Endowed Faculty Fellow in Business Administration in the College of Business Administration of the Pennsylvania State University in University Park, PA. In addition, Professor Woolridge is Director of the Smeal College Trading Room and President and CEO of the Nittany Lion Fund, LLC.

Professor Woolridge received a Bachelor of Arts degree in Economics from the University of North Carolina, a Master of Business Administration degree from the Pennsylvania State University, and a Doctor of Philosophy degree in Business Administration (major area-finance, minor area-statistics) from the University of Iowa. He has taught Finance courses including corporation finance, commercial and investment banking, and investments at the undergraduate, graduate, and executive MBA levels.

Professor Woolridge's research has centered on empirical issues in corporation finance and financial markets. He has published over 35 articles in the best academic and professional journals in the field, including the Journal of Finance, the Journal of Financial Economics, and the Harvard Business Review. His research has been cited extensively in the business press. His work has been featured in the New York Times, Forbes, Fortune, The Economist, Barron's, Wall Street Journal, Business Week, Investors' Business Daily, USA Today, and other publications. In addition, Dr. Woolridge has appeared as a guest to discuss the implications of his research on CNN's Money Line, CNBC's Morning Call and Business Today, and Bloomberg's Morning Call.

Professor Woolridge's stock valuation book, The StreetSmart Guide to Valuing a Stock (McGraw-Hill, 2003), was released in its second edition. He has also co-authored Spinoffs and Equity Carve-Outs: Achieving Faster Growth and Better Performance (Financial Executives Research Foundation, 1999) as well as a textbook entitled Basic Principles of Finance (Kendall Hunt, 2011). Dr. Woolridge is a founder and a managing director of www.valuepro.net - a stock valuation website.

Professor Woolridge has also consulted with corporations, financial institutions, and government agencies. In addition, he has directed and participated in university- and companysponsored professional development programs for executives in 25 countries in North and South America, Europe, Asia, and Africa.

Over the past twenty-five years Dr. Woolridge has prepared testimony and/or provided consultation services in regulatory rate cases in the rate of return area in following states: Alaska, Arizona, California, Colorado, Connecticut, Delaware, Florida, Hawaii, Indiana, Kansas, Kentucky, Massachusetts, Missouri, Nebraska, New Jersey, New York, Ohio, Oklahoma, Pennsylvania, South Carolina, Texas, Utah, Vermont, Washington, and Washington, D.C. He has also prepared testimony which was submitted to the Federal Energy Regulatory Commission.

Appendix B
The Research on Analysts' Long-Term EPS Growth Rate Forecasts
Q. PLEASE REVIEW THE ACADEMIC RESEARCH ON THE ACCURACY OF ANALYSTS' NEAR-TERM EPS ESTIMATES AND LONG-TERM EPS GROWTH RATE FORECASTS.
A. There is a long history of studies that evaluate how well analysts forecast near-term EPS estimates and long-term EPS growth rates. Most of the early studies evaluated the accuracy of earnings forecasts for the next quarter or the next year. These studies document that analysts make overly optimistic EPS earnings forecasts (Stickel (1990); Brown (1997); Chopra (1998)). ${ }^{1}$ Harris (1999) published the first study examining the accuracy of long-term EPS growth rate forecasts. ${ }^{2} \mathrm{He}$ evaluated the accuracy of analysts' long-term EPS forecasts over the 1982-1997 time-period. He concluded the following: (1) the accuracy of analysts' long-term EPS forecasts is very low; (2) a superior long-run method to forecast long-term EPS growth is to assume that all companies will have an earnings growth rate equal to historic GDP growth; and (3) analysts' long-term EPS forecasts are significantly upwardly biased, with forecasted earnings growth exceeding actual earnings growth by seven percent per annum. Subsequent studies by DeChow, P., A. Hutton, and R. Sloan (2000), and Chan, Karceski, and Lakonishok (2003) also

[^14] conclude that analysts' long-term EPS growth rate forecasts are overly optimistic and upwardly biased. ${ }^{3}$

More recent studies have shown that the optimistic bias tends to be larger for longer-term forecasts and smaller for forecasts made nearer to the EPS announcement date. Richardson, Teoh, and Wysocki (2004) report that the upward bias in earnings growth rates declines in the quarters leading up to the earnings announcement date. ${ }^{4}$ They call this result the "walk-down to beatable analyst forecasts." They hypothesize that the walk-down might be driven by the "earning-guidance game," in which analysts give optimistic forecasts at the start of a fiscal year, then revise their estimates downwards until the firm can beat the forecasts at the earnings announcement date.

In sum, there have been many studies of analysts' earnings forecasts. The studies conclude (almost unanimously) that analysts' earnings forecasts of shortterm earnings estimates and long-term earnings growth rates are overly optimistic. In terms of analysts' projections of long-term earnings growth, all previous studies have come to this conclusion.

[^15]Q. PLEASE DISCUSS YOUR STUDY OF THE ACCURACY OF ANALYSTS' LONG-TERM EARNINGS GROWTH RATES.
A. To evaluate the accuracy of analysts' EPS forecasts, I have compared actual 3-5 year EPS growth rates with forecasted EPS growth rates on a quarterly basis over the past 20 years for all companies covered by the $\mathrm{I} / \mathrm{B} / \mathrm{E} / \mathrm{S}$ data base. In Panel A of page 1 of Exhibit JRW-12, I show the average analysts' forecasted 3-5 year EPS growth rate with the average actual 3-5 year EPS growth rate for the past twenty years.

The following example shows how the results can be interpreted. For the 3-5 year period prior to the first quarter of 1999, analysts had projected an EPS growth rate of $15.13 \%$, but companies only generated an average annual EPS growth rate over the $3-5$ years of $9.37 \%$. This projected EPS growth rate figure represented the average projected growth rate for over 1,510 companies, with an average of 4.88 analysts' forecasts per company. For the entire twenty-year period of the study, for each quarter there were on average 5.6 analysts' EPS projections for 1,281 companies. Overall, my findings indicate that forecast errors for long-term estimates are predominantly positive, which indicates an upward bias in growth rate estimates. The mean and median forecast errors over the observation period are $143.06 \%$ and $75.08 \%$, respectively. The forecasting errors are negative for only eleven of the eighty quarterly time periods: five consecutive quarters starting at the end of 1995 and six consecutive quarters starting in 2006. As shown in Panel A of page 1 of Exhibit JRW-12, the quarters with negative forecast errors were for the 3-5 year periods following earnings declines B-3

# Appendix B <br> The Research on Analysts' Long-Term EPS Growth Rate Forecasts 

 associated with the 1991 and 2001 economic recessions in the U.S. Thus, there is evidence of a persistent upward bias in long-term EPS growth forecasts.The average 3-5 year EPS growth rate projections for all companies provided in the I/B/E/S database on a quarterly basis from 1988 to 2008 are shown in Panel B of page 1 of Exhibit JRW-12. In this graph, no comparison to actual EPS growth rates is made, and hence, there is no follow-up period. Therefore, since companies are not lost from the sample due to a lack of followup EPS data, these results are for a larger sample of firms. Analysts' forecasts for EPS growth were higher for this larger sample of firms, with a more pronounced run-up and then decline around the stock market peak in 2000. The average projected growth rate hovered in the $14.5 \%-17.5 \%$ range until 1995 and then increased dramatically over the next five years to $23.3 \%$ in the fourth quarter of the year 2000. Forecasted EPS growth has since declined to the $15.0 \%$ range.
Q. IS THE UPWARD BIAS IN ANALYSTS' GROWTH RATE FORECASTS GENERALLY KNOWN IN THE MARKETS?
A. Yes. Page 2 of Exhibit JRW-12 provides an article published in the Wall Street Journal, dated March 21, 2008, that discusses the upward bias in analysts' EPS growth rate forecasts. ${ }^{5}$ In addition, a recent Bloomberg Businessweek article also highlighted the upward bias in analysts' EPS forecasts, citing a study by McKinsey

[^16] Associates. This article is provided on pages 3 and 4 of Exhibit JRW-12. The article concludes with the following: ${ }^{6}$

The bottom line: Despite reforms intended to improve Wall Street research, stock analysts seem to be promoting an overly rosy view of profit prospects.
Q. PLEASE ADDRESS THE ISSUE REGARDING THE SUPERIORITY OF ANALYSTS' EPS FORECASTS OVER HISTORIC AND TIME-SERIES ESTIMATES OF EPS GROWTH?
A. As highlighted by the classic study by Brown and Rozeff (1976) and the other studies that followed, analysts' forecasts of quarterly earnings estimates are superior to the estimates derived from historic and time-series analyses. ${ }^{7}$ This is often attributed to the information and timing advantage that analysts have over historic and time-series analyses. However, more recently Bradshaw, Drake, Myers, and Myers (2009) discovered that time-series estimates of annual earnings are more accurate over longer horizons than analysts' forecasts of earnings. As the authors state, "These findings suggest an incomplete and misleading generalization about the superiority of analysts' forecasts over even simple time-series-based earnings forecasts." ${ }^{8}$

[^17]With respect to long-term earnings growth, analysts' forecasts of long-term growth have not been found to be superior to other historic growth rate measures. Harris (1999) concluded that historic GDP growth was superior to analysts' forecasts for long run earnings growth. These results are supported by empirical results of Chan, Karceski, and Lakonishok (2003).
Q. WHAT IMPACT HAVE NEW STOCK MARKET AND REGULATORY DEVELOPMENTS HAD ON ANALYSTS' EPS GROWTH RATE FORECASTS?
A. Analysts' EPS growth rate forecasts have subsided somewhat since the stock market peak of 2000. Two regulatory developments over the past decade have potentially impacted analysts' EPS growth rate estimates. First, Regulation Fair Disclosure ("Reg FD") was introduced by the Securities and Exchange Commission ("SEC") in October of 2000. Reg FD prohibits private communication between analysts and management so as to level the information playing field in the markets. With Reg FD, analysts are less dependent on gaining access to management to obtain information and therefore, are not as likely to make optimistic forecasts to gain access to management. Second, the conflict of interest within investment firms with investment banking and analyst operations was addressed in the Global Analysts Research Settlements ("GARS"). GARS, as agreed upon on April 23, 2003, between the SEC, NASD, NYSE and ten of the largest U.S. investment firms, includes a number of regulations that were

Forecasts," Workings paper, (1999), http://ssrn.com/abstract=1528987.
introduced to prevent investment bankers from pressuring analysts to provide favorable projections.

The impact of these regulatory developments on the accuracy of shortterm EPS estimates was addressed in a recent study by Hovakimian and Saenyasiri (2009). ${ }^{9}$ They investigate analysts' forecasts of annual earnings for the following time periods: (1) the time prior to Reg FD (1984-2000); (2) the time period after Reg FD but prior to GARS (2000-2002); ${ }^{10}$ and (3) the time period after GARS (2002-2006). For the pre-Reg FD period, Hovakimian and Saenyasiri find that analysts generally make overly optimistic forecasts of annual earnings. The forecast bias is higher for early forecasts and steadily declines in the months leading up to the earnings announcement. The results are similar for the time period after Reg FD but prior to GARS. However, the bias is lower in the later forecasts (the forecasts made just prior to the announcement). For the time period after GARS, the average forecasts declined significantly, but a positive bias remains. In sum, Hovakimian and Saenyasiri find that: (1) analysts make overly optimistic short-term forecasts of annual earnings; (2) Reg FD had no effect on this bias; and (3) GARS did result in a significant reduction in the bias, but analysts' short-term forecasts of annual earnings still have a small positive bias.

[^18]Whereas Hovakimian and Saenyasiri evaluated the impact of regulations on analysts' short-term EPS estimates, there is little research on the impact of Reg FD and GARS on the long-term EPS forecasts of Wall Street analysts. My study with Patrick Cusatis did find that the long-term EPS growth rate forecasts of analysts did not decline significantly and have continued to be overly-optimistic in the post Reg FD and GARS period. ${ }^{11}$ Analysts' long-term EPS growth rate forecasts before and after GARS are about two times the level of historic GDP growth. These observations are supported by a Wall Street Journal article entitled "Analysts Still Coming Up Rosy - Over-Optimism on Growth Rates is Rampant and the Estimates Help to Buoy the Market's Valuation." The following quote provides insight into the continuing bias in analysts' forecasts:

Hope springs eternal, says Mark Donovan, who manages Boston Partners Large Cap Value Fund. "You would have thought that, given what happened in the last three years, people would have given up the ghost. But in large measure they have not.

These overly optimistic growth estimates also show that, even with all the regulatory focus on too-bullish analysts allegedly influenced by their firms' investment-banking relationships, a lot of things haven't changed. Research remains rosy and many believe it always will. ${ }^{12}$

## Q. ARE THESE OBSERVATIONS CONSISTENT WITH THE FINDINGS OF

 A RECENT MCKINSEY STUDY ON THE IMPACT OF THESE[^19]Appendix B<br>The Research on Analysts' Long-Term EPS Growth Rate Forecasts

# REGULATIONS ON THE ACCURACY OF ANALYSTS' EPS GROWTH RATE FORECASTS? 

A. Yes. McKinsey recently published a study entitled "Equity Analysts: Still too Bullish" in which they reported on a study of the accuracy on analysts long-term EPS growth rate forecasts. They concluded that after a decade of stricter regulation, analysts' long-term earnings forecasts continue to be excessively optimistic. They made the following observation (emphasis added): ${ }^{13}$

Alas, a recently completed update of our work only reinforces this view-despite a series of rules and regulations, dating to the last decade, that were intended to improve the quality of the analysts' long-term earnings forecasts, restore investor confidence in them, and prevent conflicts of interest. For executives, many of whom go to great lengths to satisfy Wall Street's expectations in their financial reporting and long-term strategic moves, this is a cautionary tale worth remembering. This pattern confirms our earlier findings that analysts typically lag behind events in revising their forecasts to reflect new economic conditions. When economic growth accelerates, the size of the forecast error declines; when economic growth slows, it increases. So as economic growth cycles up and down, the actual earnings S\&P 500 companies report occasionally coincide with the analysts' forecasts, as they did, for example, in 1988, from 1994 to 1997, and from 2003 to 2006. Moreover, analysts have been persistently overoptimistic for the past 25 years, with estimates ranging from 10 to 12 percent a year, compared with actual earnings growth of 6 percent. Over this time frame, actual earnings growth surpassed forecasts in only two instances, both during the earnings recovery following a recession. On average, analysts' forecasts have been almost 100 percent too high.

[^20]The Research on Analysts' Long-Term EPS Growth Rate Forecasts
Q. ARE ANALYSTS' EPS GROWTH RATE FORECASTS LIKEWISE UPWARDLY BIASED FOR UTILITY COMPANIES?
A. Yes. To evaluate whether analysts' EPS growth rate forecasts are upwardly biased for utility companies, I conducted a study similar to the one described above using a group of electric utility and gas distribution companies. The results are shown on Panels A and B of page 5 of Exhibit JRW-12. The projected EPS growth rates for electric utilities have been in the $4 \%$ to $6 \%$ range over the last twenty years, with the recent figures approximately $5 \%$. As shown, the achieved EPS growth rates have been volatile and on average, below the projected growth rates. Over the entire period, the average quarterly 3-5 year projected and actual EPS growth rates are $4.59 \%$ and $2.90 \%$, respectively.

For gas distribution companies, the projected EPS growth rates have declined from about $6 \%$ in the 1990 s to about $5 \%$ in the 2000 s. The achieved EPS growth rates have been volatile. Over the entire period, the average quarterly 3-5 year projected and actual EPS growth rates are $5.15 \%$ and $4.53 \%$, respectively.

Overall, the upward bias in EPS growth rate projections for electric utility and gas distribution companies is not as pronounced as it is for all companies. Nonetheless, the results here are consistent with the results for companies in general -- analysts' projected EPS growth rate forecasts are upwardly-biased for utility companies.

# Appendix B <br> The Research on Analysts' Long-Term EPS Growth Rate Forecasts 

Q. ARE VALUE LINE'S GROWTH RATE FORECASTS OVERLY OPTIMISTIC?
A. Yes. Value Line has a decidedly positive bias to its earnings growth rate forecasts as well. To assess Value Line's earnings growth rate forecasts, I used the Value Line Investment Analyzer. The results are summarized in Panel A of Page 6 of Exhibit JRW-12. I initially filtered the database and found that Value Line has 35 year EPS growth rate forecasts for 1,996 firms. The average projected EPS growth rate was $14.45 \%$. This is high given that the average historical EPS growth rate in the U.S. is about 7\%. A major factor seems to be that Value Line only predicts negative EPS growth for 56 companies. This is less than three percent of the companies covered by Value Line. Given the ups and downs of corporate earnings, this is unreasonable.

To put this figure in perspective, I screened the Value Line companies to see what percent of companies covered by Value Line had experienced negative EPS growth rates over the past five years. Value Line reported a five-year historic growth rate for 2,147 companies. The results are shown in Panel B of page 6 of Exhibit JRW-12 and indicate that the average 5 -year historic growth rate was $8.38 \%$, and Value Line reported negative historic growth for 654 firms which represents $30.4 \%$ of these companies.

These results indicate that Value Line's EPS forecasts are excessive and unrealistic. It appears that the analysts at Value Line are similar to their Wall Street brethren in that they are reluctant to forecast negative earnings growth.
Q. PLEASE DISCUSS YOUR DEVELOPMENT OF AN EQUITY RISK PREMIUM COMPUTED USING THE BUILDING BLOCKS METHODOLOGY.
A. Ibbotson and Chen (2003) evaluate the ex post historical mean stock and bond returns in what is called the Building Blocks approach. ${ }^{1}$ They use 75 years of data and relate the compounded historical returns to the different fundamental variables employed by different researchers in building ex ante expected equity risk premiums. Among the variables included were inflation, real EPS and DPS growth, ROE and book value growth, and price-earnings ("P/E") ratios. By relating the fundamental factors to the ex post historical returns, the methodology bridges the gap between the ex post and ex ante equity risk premiums. Ilmanen (2003) illustrates this approach using the geometric returns and five fundamental variables - inflation ("CPI"), dividend yield ("D/P"), real earnings growth ("RG"), repricing gains ("PEGAIN") and return interaction/reinvestment ("INT"). ${ }^{2}$ This is shown on page 7 of Exhibit JRW-11. The first column breaks the 1926-2000 geometric mean stock return of $10.7 \%$ into the different return components demanded by investors: the historical U.S. Treasury bond return (5.2\%), the excess equity return (5.2\%), and a small interaction term ( $0.3 \%$ ). This $10.7 \%$ annual stock return over the $1926-2000$ period can then be broken down into the following fundamental elements: inflation (3.1\%), dividend yield (4.3\%),

[^21]Appendix C<br>Building Blocks Equity Risk Premium

real earnings growth (1.8\%), repricing gains (1.3\%) associated with higher $\mathrm{P} / \mathrm{E}$ ratios, and a small interaction term ( $0.2 \%$ ).
Q. HOW ARE YOU USING THIS METHODOLOGY TO DERIVE AN EX ANTE EXPECTED EQUITY RISK PREMIUM?
A. The third column in the graph on page 7 of Exhibit JRW-11 shows current inputs to estimate an ex ante expected market return. These inputs include the following:

CPI - To assess expected inflation, I have employed expectations of the shortterm and long-term inflation rate. Long term inflation forecasts are available in the Federal Reserve Bank of Philadelphia's publication entitled Survey of Professional Forecasters. While this survey is published quarterly, only the first quarter survey includes long-term forecasts of gross domestic product ("GDP") growth, inflation, and market returns. In the first quarter 2011 survey, published on February 10, 2012, the median long-term (10-year) expected inflation rate as measured by the CPI was $2.30 \%$ (see Panel A of page 8 of Exhibit JRW-11).

The University of Michigan's Survey Research Center surveys consumers on their short-term (one-year) inflation expectations on a monthly basis. As shown on page 9 of Exhibit JRW-11, the current short-term expected inflation rate is $3.3 \%$ as of January, 2012.

As a measure of expected inflation, I will use the average of the long-term ( $2.3 \%$ ) and short-term (3.6\%) inflation rate measures, or $2.8 \%$.

# Appendix C <br> Building Blocks Equity Risk Premium 

D/P - As shown on page 10 of Exhibit JRW-11, the dividend yield on the S\&P 500 has fluctuated from $1.0 \%$ to almost $3.5 \%$ over the past decade. Ibbotson and Chen (2003) report that the long-term average dividend yield of the $S \& P 500$ is $4.3 \%$. As of February 22, 2012, the indicated S\&P 500 dividend yield is $2.1 \%$. I will use this figure in my ex ante risk premium analysis.
$\underline{\mathrm{RG}}$ - To measure expected real growth in earnings, I use the historical real earnings growth rate S\&P 500 and the expected real GDP growth rate. The S\&P 500 was created in 1960 and includes 500 companies which come from ten different sectors of the economy. On page 11 of Exhibit JRW-11, real EPS growth is computed using the CPI as a measure of inflation. The real growth figure over 1960-2010 period for the $\mathrm{S} \& \mathrm{P} 500$ is $2.8 \%$.

The second input for expected real earnings growth is expected real GDP growth. The rationale is that over the long-term, corporate profits have averaged $5.50 \%$ of U.S. GDP. ${ }^{3}$ Expected GDP growth, according to the Federal Reserve Bank of Philadelphia's Survey of Professional Forecasters, is $2.6 \%$ (see Panel B of page 8 of Exhibit JRW-11).

Given these results, I will use $2.70 \%$, for real earnings growth.
PEGAIN - PEGAIN is the repricing gain associated with an increase in the P/E ratio. It accounted for $1.3 \%$ of the $10.7 \%$ annual stock return in the 1926-2000 period. In estimating an ex ante expected stock market return, one issue is whether investors expect $\mathrm{P} / \mathrm{E}$ ratios to increase from their current levels. The $\mathrm{P} / \mathrm{E}$

[^22]Appendix C<br>Building Blocks Equity Risk Premium

ratios for the $\mathrm{S} \& \mathrm{P} 500$ over the past 25 years are shown on page 10 of Exhibit JRW-11. The run-up and eventual peak in P/Es in the year 2000 is very evident in the chart. The average $\mathrm{P} / \mathrm{E}$ declined until late 2006 , and then increased to higher high levels, primarily due to the decline in EPS as a result of the financial crisis and the recession. As of $12 / 31 / 11$, the average $\mathrm{P} / \mathrm{E}$ for the $\mathrm{S} \& \mathrm{P} 500$ was 15.46, which is in line with the historic average. Since the current figure is near the historic average, a PEGAIN would not be appropriate in estimating an ex ante expected stock market return.
Q. GIVEN THIS DISCUSSION, WHAT IS THE EX ANTE EXPECTED MARKET RETURN AND EQUITY RISK PREMIUM USING THE "BUILDING BLOCKS METHODOLOGY"?
A. My expected market return is represented by the last column on the right in the graph entitled "Decomposing Equity Market Returns: The Building Blocks Methodology" set forth on page 7 of Exhibit JRW-11. As shown, my expected market return of $7.60 \%$ is composed of $2.8 \%$ expected inflation, $2.10 \%$ dividend yield, and $2.7 \%$ real earnings growth rate.
Q. IS AN EXPECTED MARKET RETURN OF 7.60\% CONSISTENT WITH THE FORECASTS OF MARKET PROFESSIONALS?
A. Yes. In the first quarter 2012 Survey of Financial Forecasters, published on February 10, 2012 by the Federal Reserve Bank of Philadelphia, the median longterm expected return on the S\&P 500 was $6.8 \%$ (see Panel D of page 8 of Exhibit JRW-11).
Q. IS AN EXPECTED MARKET RETURN OF 7.60\% CONSISTENT WITH THE EXPECTED MARKET RETURNS OF CORPORATE CHIEF FINANCIAL OFFICERS (CFOs)?
A. Yes. John Graham and Campbell Harvey of Duke University conduct a quarterly survey of corporate CFOs. The survey is a joint project of Duke University and CFO Magazine. In the December 2011 survey, the mean expected return on the S\&P 500 over the next ten years was $6.3 \% .{ }^{4}$
Q. GIVEN THIS EXPECTED MARKET RETURN, WHAT IS THE EX ANTE EQUITY RISK PREMIUM USING THE BUILDING BLOCKS METHODOLOGY?
A. The current 30 -year U.S. Treasury yield is $3.10 \%$. This ex ante equity risk premium is simply the expected market return from the Building Blocks methodology minus this risk-free rate:

$$
\text { Ex Ante Equity Risk Premium } \quad=7.60 \%-3.10 \%=4.50 \%
$$

## Q. HOW ARE YOU USING THIS EQUITY RISK PREMIUM ESTIMATE IN

 YOUR CAPM EQUITY COST RATE STUDY?[^23]
## Appendix C

## Building Blocks Equity Risk Premium

A. This is only one estimate of the equity risk premium. As shown on page 5 of Exhibit JRW-11, I am also using the results of over thirty other studies and surveys to determine an equity risk premium for my CAPM.

## COMMONWEALTH OF KENTUCKY BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

| APPLICATION OF KENTUCKY POWER | ) |
| :--- | :--- |
| COMPANY FOR APPROVAL OF ITS 2011 | ) |
| ENVIRONMENTAL COMPLIANCE PLAN, |  |
| FOR APPROVAL OF ITS AMENDED | ) |
| ENVIRONMENTAL COST RECOVERY | CASE NO. 2011-00401 |
| SURCHARGE TARIFF, AND FOR THE | , |
| GRANT OF A CERTIFICATE OF PUBLIC |  |
| CONVENIENCE AND NECESSITY FOR THE |  |
| CONSTRUCTION AND ACQUISITION OF |  |
| RELATED FACILITIES |  |

## AFFIDAVIT OF DR. J. RANDALL WOOLRIDGE

Commonwealth of )
Pennsylvania )
)
)
Dr. J. Randall Woolridge, being first duly sworn, states the following: The prepared Pre-Filed Direct Testimony, Schedules and Appendixes attached thereto constitute the direct testimony of Affiant in the above-styled case. Affiant states that he would give the answers set forth in the Pre-Filed Direct Testimony if asked the questions propounded therein. Affiant further states that, to the best of his knowledge, his statements made are true and correct. Further affiant saith not.


SUBSCRIBED AND SWORN to before me this $24^{\text {th }}$ day of February 2012.


NOTARY PUBLIC
My Commission Expires: $\quad 11-10.2015$


[^0]:    ${ }^{1}$ In my testimony, I present financial results using both mean and medians as measures of central tendency. However, due to outliers, I have used the median as a measure of central tendency.

[^1]:    ${ }^{2}$ James M. McTaggart, "The Ultimate Poison Pill: Closing the Value Gap," Commentary (Spring 1988), p. 2.

[^2]:    ${ }^{3}$ Benjamin Esty, "A Note on Value Drivers," Harvard Business School, Case No. 9-297-082, April 7, 1997.

[^3]:    ${ }^{4}$ R-square measures the percent of variation in one variable (e.g., market-to-book ratios) explained by another variable (e.g., expected ROE). R-squares vary between zero and 1.0 , with values closer to 1.0 indicating a higher relationship between two variables.

[^4]:    ${ }^{5}$ Available at http://www.stern.nyu.edu/~adamodar.

[^5]:    ${ }^{6}$ Petition for Modification of Prescribed Rate of Return, Federal Communications Commission, Docket No. 7905, Direct Testimony of Myron J. Gordon and Lawrence I. Gould at 62 (April 1980).

[^6]:    ${ }^{7}$ Opinion No. 414-A, Transcontinental Gas Pipe Line Corp., 84 FERC $\$ 61,084$ (1998).

[^7]:    ${ }^{8}$ Since there is considerable overlap in analyst coverage between the three services, and not all of the companies have forecasts from the different services, I have averaged the expected five-year EPS growth rates from the three services for each company to arrive at an expected EPS growth rate by company.

[^8]:    ${ }^{9}$ The problems with using ex post historical returns as measures of ex ante expectations will be discussed at length later in my testimony.
    ${ }^{10}$ R. Mehra and Edward Prescott, "The Equity Premium: A Puzzle," Journal of Monetary Economics (1985).

[^9]:    ${ }^{11}$ See www.cfosurvey.org.
    ${ }^{12}$ Federal Reserve Bank of Philadelphia, Survey of Professional Forecasters, (February 11, 2011). The Survey of Professional Forecasters was formerly conducted by the American Statistical Association ("ASA") and the National Bureau of Economic Research ("NBER") and was known as the ASA/NBER survey. The survey, which began in 1968, is conducted each quarter. The Federal Reserve Bank of Philadelphia, in cooperation with the NBER, assumed responsibility for the survey in June 1990.
    ${ }^{13}$ See Richard Derrig and Elisha Orr, "Equity Risk Premium: Expectations Great and Small," Working Paper (version 3.0), Automobile Insurers Bureau of Massachusetts, (August 28, 2003); Pablo Fernandez, "Equity Premium: Historical, Expected, Required, and Implied," IESE Business School Working Paper, (2007); Zhiyi Song, "The Equity Risk Premium: An Annotated Bibliography," CFA Institute, (2007).

[^10]:    ${ }^{14}$ Marc H. Goedhart, et al., "The Real Cost of Equity," McKinsey on Finance (Autumn 2002), p. 15.

[^11]:    urce: AUS Utility Reports, February, 2012; Pre-Tax Interest Coverage and Primary Service Territory are from Value Line Investment Survey, 2012

[^12]:    Source: Damodaran Online 2012 - http://pages.stem.nyu.edu/-adamodar/

[^13]:    Source: Philadelphia Federal Researve Bank, Survey of Professional Forecasters, February 10, 2012.

[^14]:    ${ }^{1}$ S. Stickel, "Predicting Individual Analyst Earnings Forecasts," Journal of Accounting Research, Vol. 28, 409-417, 1990. Brown, L.D., "Analyst Forecasting Errors: Additional Evidence," Financial Analysts Journal, Vol. 53, 81-88, 1997, and Chopra, V.K., "Why So Much Error in Analysts' Earnings Forecasts?" Financial Analysts Journal, Vol. 54, 30-37 (1998).
    ${ }^{2}$ R.D. Harris, "The Accuracy, Bias, and Efficiency of Analysts' Long Run Earnings Growth Forecasts," Journal of Business Finance \& Accounting, pp. 725-55 (June/July 1999).

[^15]:    ${ }^{3}$ P. DeChow, A. Hutton, and R. Sloan, "The Relation Between Analysts' Forecasts of Long-Term Earnings Growth and Stock Price Performance Following Equity Offerings," Contemporary Accounting Research (2000) and K. Chan, L., Karceski, J., \& Lakonishok, J., "The Level and Persistence of Growth Rates," Journal of Finance pp. 643-684, (2003).
    ${ }^{4}$ S. Richardson, S. Teoh, and P. Wysocki, "The Walk-Down to Beatable Analyst Forecasts: The Role of Equity Issuance and Insider Trading Incentives," Contemporary Accounting Research, pp. 885-924, (2004).

[^16]:    ${ }^{5}$ Andrew Edwards, "Study Suggests Bias in Analysts’ Rosy Forecasts," Wall Street Journal (March 21, 2008), p. C6.

[^17]:    ${ }^{6}$ Roben Farzad, 'For Analysts, Things are Always Looking Up,' Bloomberg Businessweek (June 14, 2010), pp. 3940.
    ${ }^{7}$ L. Brown and M. Rozeff, "The Superiority of Analyst Forecasts as Measures of Expectations: Evidence from Earnings," The Journal of Finance 33 (1): pp. 1-16 (1976).
    ${ }^{8}$ M. Bradshaw, M. Drake, J. Myers, and L. Myers, "A Re-examination of Analysts' Superiority Over Time-Series

[^18]:    ${ }^{9}$ A. Hovakimian and E. Saenyasiri, "Conflicts of Interest and Analysts Behavior: Evidence from Recent Changes in Regulation," Financial Analysts Journal (July-August, 2010), pp. 96-107.
    ${ }^{10}$ Whereas the GARS settlement was signed in 2003, rules addressing analysts' conflict of interest by separating the research and investment banking activities of analysts went into effect with the passage of NYSE and NASD rules in July of 2002.

[^19]:    ${ }^{11}$ P. Cusatis and J. R. Woolridge, "The Accuracy of Analysts' Long-Term EPS Growth Rate Forecasts," Working Paper, (July 2008).
    ${ }^{12}$ Ken Brown, "Analysts Still Coming Up Rosy - Over-Optimism on Growth Rates is Rampant - and the Estimates Help to Buoy the Market's Valuation," Wall Street Journal, p. C1, (January 27, 2003).

[^20]:    ${ }^{13}$ Marc H. Goedhart, Rishi Raj, and Abhishek Saxena, "Equity Analysts, Still Too Bullish," McKinsey on Finance, pp. 14-17, (Spring 2010).

[^21]:    ${ }^{1}$ Roger Ibbotson and Peng Chen, "Long Run Returns: Participating in the Real Economy," Financial Analysts Journal, (January 2003).
    ${ }^{2}$ Antti Ilmanen, Expected Returns on Stocks and Bonds," Journal of Portfolio Management, (Winter 2003), p. 11.

[^22]:    ${ }^{3}$ Marc. H. Goedhart, et al, "The Real Cost of Equity," McKinsey on Finance (Autumn 2002), p.14.

[^23]:    ${ }^{4}$ The survey results are available at www.cfosurvey.org.

